AB 1111 COMMON COURSE NUMBERING TASK FORCE DRAFT – SUMMARY REPORT

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Draft as of November 17, 2023

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- 8 This document is being publicly released in November 2023. It is a draft of the final summary
- 9 report for the Common Course Numbering Task Force (hereafter "CCN Task Force"), which the
- 10 CCN Task Force will discuss at the forthcoming public meeting (December 7, 2023). An earlier
- 11 version was released in September 2023 and discussed by the CCN Task Force at its October
- 12 2023 public meeting.

13

- 14 Please note: This document is still in draft form. The final version will be copyedited, designed,
- 15 etc.

16

- 17 Details about the CCN Task Force, including its meeting agendas and materials, can be found at
- 18 its website:
- 19 https://www.cccco.edu/About-Us/Chancellors-Office/Divisions/Educational-Services-and-Suppo
- 20 rt/common-course-numbering-project

22 ACKNOWLEDGEMENTS

23

- 24 The Common Course Numbering (CCN) Task Force wishes to thank many critical supporters who
- 25 made this work possible. Our co-chairs led us in a robust and effective learning and design
- 26 agenda that resulted in a strong set of recommendations. Sincere thanks to Virginia "Ginni" May,
- 27 Past President of the Academic Senate for California Community Colleges and Professor of
- 28 Mathematics and Statistics at Sacramento City College, and Tram Vo-Kumamoto, Past President
- 29 of the California Community Colleges Chief Instructional Officers and Vice President of
- 30 Instruction at Saddleback College.

31

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- 33 particularly Sean Madden, Bob Quinn and Amy Smith, ensured our meetings were seamless and
- 34 our work products were of high quality. Travis Bishop, Anthony Enriquez, Erin Stack and their
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- 38 knowledge.¹

39

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- 41 Martinez, Executive Vice President, Student Senate for CCC (primary college is Bakersfield
- 42 College); Casey Chang, Vice President of Communications, Student Senate for CCC (primary
- 43 college is Mission College); Rachel Alazar, Pre-Nursing Student at Palomar College (primary
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- 45 Associated Student Government (primary college is Reedley College).

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 Specialist; Laura Bollentino, Laney College Articulation Officer; and Heather Sisneros,
 Laney Curriculum Chair and District Curriculum Committee Co-Chair.
- Los Angeles Community College District (LACCD): Elizabeth Atondo, LACCD Academic
 Senate Curriculum Chair and Articulation Officer; Dan Keller, LACCD Curriculum Dean;
 and Cathleen Rozadilla, East Los Angeles College Faculty Articulation Officer.

^{58 &}lt;sup>1</sup> Sova is a mission-driven consultancy hired to support the CCCCO in facilitating the CCN Task Force. You can learn 59 more about Sova at www.sova.org.

 Los Rios Community College District: Phil A. Smith, Professor, American River College Mathematics Department and Lead Programmer, SOCRATES Curriculum Management System; Rhonda Farley, English as a Second Language Professor, Department Chair, Cosumnes River College; Renee Medina, Curriculum Chair, Sacramento City College; and Rose Giordano, Dean of Education and Health Professions, Sacramento City College.

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63

- 66 In addition, we thank Assemblyman Marc Berman and his office for the investments that made
- 67 this work possible. The CCN Task Force also benefited from research conducted by a few
- 68 sources. Sheila Miller Rivera, a consultant to Sova, authored the Common Course Numbering
- 69 Landscape Scan. From the RP Group, Daisy Segovia, Senior Researcher and Alyssa Nguyen,
- 70 Senior Director of Research and Evaluation supported a survey and qualitative research study
- 71 focused on understanding CCC district experiences with CCN.

72

- 73 Lastly, we thank the many stakeholders in the CCCs, ranging from students to faculty and IT
- 74 professionals, who have watched our progress with interest, provided feedback and started
- 75 preparing for the coming implementation. We look forward to the systemwide collaboration
- 76 ahead.

77

78 PLACEHOLDER: Letter from the Deputy Chancellor

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107 EXECUTIVE SUMMARY

108 Assembly Bill 1111 (AB 1111)² calls on the California Community Colleges (CCC) to adopt a

109 student-facing common course numbering (CCN) system in order to "streamline transfer from

110 two- to four-year postsecondary educational institutions and reduce excess credit (unit)

111 accumulation."

112

113 To spur this effort, the California Community Colleges Chancellor's Office (CCCCO) formed the AB

114 1111 Common Course Numbering Task Force (CCN Task Force) to make recommendations for a

115 systemwide implementation plan. Reflecting the CCCCO's participatory governance system, the

116 CCN Task Force includes broad and diverse representation from across the system's 72 districts

117 and 116 colleges. Members reflect key stakeholder groups invested in and intimately

118 knowledgeable about transfer student success, including: community college students

119 themselves; faculty leaders, including representatives from the Academic Senate for CCC and

120 articulation officers; administrative leaders, including representatives from the CCC Chief

121 Instructional Officers; student service professionals, including student success deans;

122 technology officers; institutional effectiveness researchers; chief executive officers; and trustees.

123 Critically, the CCN Task Force has benefited from robust engagement of the CCC's four-year

124 transfer partners, the California State University (CSU), University of California (UC), and

125 members of the Association of Independent California Colleges and Universities (AICCU). The

126 CCN Task Force is collaboratively led by two co-chairs: Virginia "Ginni" May, Past President of

127 the Academic Senate for CCC and Professor of Mathematics and Statistics at Sacramento City

128 College, and Tram Vo-Kumamoto, Past President of the CCC Chief Instructional Officers and Vice

129 President of Instruction at Saddleback College.

130

131 The pages that follow describe more about the CCN Task Force and its work, including the

132 history of CCN in California – and why this effort is different and destined for success. Perhaps

133 most important, this report includes the CCN Task Force's Recommended Implementation Plan,

134 which features recommendations such as the following:

Definition and scope of a student-facing common course numbering system. To
 better support students and meet the transfer-focused intent of the legislation, the CCN
 Task Force defines student-facing CCN as a system that ensures that all students can
 identify courses across the system as being comparable and therefore transferable,
 applicable and articulated to degree completion across the CCCs and also to the CSU and
 the UC and to independent colleges and universities in California regardless of CCC
 sending institution.

^{142 &}lt;sup>2</sup> California State Legislature. 2021. <u>Assembly Bill No. 1111, Postsecondary Education: Common Course Numbering</u>

¹⁴³ System. https://leginfo.legislature.ca.gov/faces/billNavClient.xhtml?bill_id=202120220AB1111

- A new vision for intersegmental transfer, articulation, and collaboration in

 California. The CCN Task Force has designed a robust CCN system to be implemented in

 concert with a new vision for dramatically improved transfer and articulation across the

 state of California. To realize that vision, the CCN Task Force is calling for a resourced

 infrastructure for intersegmental faculty collaboration inclusive of faculty from the

 CCCs, the UC, the CSU, and AICCU's member institutions that sets out a new way of

 approaching transfer.
- Expected outcomes of student-facing CCN. The CCN Task Force expects that implementation of a student-facing CCN system, when done well, will achieve outcomes that include: easily identifiable courses that meet general education and major preparation requirements within the CCCs; improved articulation for transfer to four-year institutions; increased transparency about how courses transfer; improved technology infrastructure; and progress on the Vision for Success goals, including improved transfer student outcomes and the closing of equity gaps.

- A statewide intersegmental CCN Council, with an accompanying steering and operational structure. The CCN Task Force recommends a CCN Council to set strategic direction and goals, guide the work of implementation work groups, and identify policy barriers to strong implementation of CCN. A Steering Committee, in coordination with the CCCCO CCN operations team (staff, contractors, etc.), should provide planning and facilitation for the CCN Council. Work groups, specifically focused on CCN Development and CCN Technology and Processes, will carry the work forward, and the Recommended Implementation Plan includes recommendations for their charges, membership, guiding principles and activities.
- Foundational elements of a CCN system. The CCN Task Force outlined recommendations such as: clear definitions of key terms related to the CCN Implementation; a framework for which course elements must be identical or equivalent for a course to be numbered the same with consistent transferability and applicability; a sample course numbering taxonomy system that aligns course identification across all CCCs and aligns with technological requirements from the different systems housing this information; and a CCN Descriptor development process that is efficient, of high quality, engages all segments, authentically engages faculty, provides opportunities for streamlining processes, and protects current students from disruptions.
 - Foundational elements of a technology infrastructure. The CCN Task Force's recommendations address technology needs and solutions that will reconcile current data, increase data-informed decisions, expedite operational processes such as verifications of CCN Descriptor elements, and create a streamlined CCN repository linked to local curriculum software.

A strategy for communicating well with all necessary stakeholders. The CCN Task
Force recommends a body of work designed to ensure the communication of the CCN
work to all stakeholder groups, operationalized within the CCCCO and supported in
consultation with the CCN Council, its entities, and other stakeholders.

• A detailed and aggressive CCN Implementation Timeline. The CCN Task Force established milestones that indicate how the CCN work will continuously progress through applying the new CCN system to groups of courses in a scheduled cycle (commencing 2024), while continuing to build toward a sustainable CCN infrastructure with CSU, UC, and AICCU (all three currently not mandated to participate), which is necessary to ensure that all existing and future courses going through the CCN process are accepted and approved for transfer across segments.

193 The CCN Task Force acknowledges that CCN presents a historic opportunity to make the
194 California higher educational system easier to navigate and finally addresses a long-recognized
195 barrier that impedes countless students. While implementing a CCN system will not magically
196 solve all of the pain points in the transfer student experience, it is necessary foundational work
197 and, if done well, will enhance credit mobility and improve equitable associate and
198 baccalaureate degree attainment. The CCN Task Force feels confident that the recommended
199 implementation plan described in this Summary Report can and will result in a CCN system that
200 has the potential to greatly benefit students and meet the stated intent of the AB 1111
201 legislation. The CCN Task Force encourages all stakeholders to move forward quickly and
202 responsibly, ensure funding and resources are available for implementing and sustaining an
203 effort of this magnitude, and center the equitable success of our students.

205	FULL REPORT
206	
207	I. INTRODUCTION
208	
209 210	Serving Today's Diverse and Highly Mobile Learners The CCCs are the nation's largest system of higher education, providing nearly 2 million
211	Californians affordable and in-demand postsecondary education and training across its 116
212	colleges. Offering a wide array of programs and robust student support, the CCCs meet today's
213	learners "where they are." As a result, the system enrolls a remarkably diverse student body,
214	including learners of diverse racial and ethnic backgrounds, learners from a broad age range,
215	and learners from low-income backgrounds.
216	
217	California Community Colleges meet today's students "where they are":3
218	69% of students are people of diverse ethnic backgrounds
219	47% of students do not pay fees
220	42.3% of students are adults over age 25
221	
222	With its extensive reach, the CCCs have an important role to play in making a postsecondary
223	credential accessible and preparing learners for in-demand jobs in a global economy. This
224	includes providing a clear and efficient transfer pathway for those seeking a baccalaureate
225	degree. In the 2019-20 academic year alone, more than 130,000 students successfully
226	transferred from a CCC to a four-year institution. ⁴ The system's role in making lower-division
227	coursework broadly accessible and aligned to baccalaureate degree pathways is laid out in the
228	California Master Plan for Higher Education. Today, one-half of all California State University
229	(CSU) graduates and one-third of all University of California (UC) graduates began at a CCC. ⁵
230	
231	However, these are not the only transfer students that the CCCs produce. Today's learners
232	complete coursework across multiple CCCs – sometimes enrolling at more than one college
	simultaneously for various reasons. On average, 45% of CCC graduates who completed associate
234	degrees over the last decade completed coursework at more than one CCC . ⁶ As students
	become increasingly mobile, it is imperative that they are able to easily identify, enroll in,
236	transfer, and apply their CCC courses to their educational program of interest.
237	
244	³ California Community Colleges Chancellor's Office. 2023. Key Facts. https://www.cccco.edu/About-Us/Key-Facts
	⁴ Ihid

242 ⁵ Ibid.

 ^{238 &}lt;sup>6</sup> Common Course Numbering Task Force. October 2022. "Understanding Within-System Mobility and Implications
 239 for AB 1111."
 240 https://www.cccco.edu/-/media/CCCCO-Website/Files/ccn-taskforce-dii-a11y.pdf?la=en&hash=E9B2ADD936C091AF

²⁴⁰ https://www.cccco.edu/-/media/cccco-website/Files/ccn-taskforce-dii-aliy.pdf?la=en&nasn=E9B2ADD936C091AF

Course Numbering Systems: Cutting through the Course 245 **Transfer and Articulation Confusion** 246 247 Students who take courses across more than one college are more likely to end up with excess 248 units from taking courses that are duplicative or not applicable to their chosen degree path.⁷ 249 This is not surprising considering that the 73 independent college districts of the CCCs maintain 250 local, unique course numbering systems for over 40,000 general education and transfer pathway 251 courses. Beciphering which courses are equivalent across colleges and understanding how 252 these courses apply to requirements of a particular degree pathway can confuse even the 253 savviest of students and most experienced of counselors. 255 Excess units cost learners valuable time and money and can deter them from reaching their 256 educational goals, and the CCCCO has found inequities in who accrues excess units by age, race 257 and ethnicity and gender.⁹ 258 259 Replacing the current disparate, locally-developed course numbering systems with one CCN 260 system will cut through the confusion, and can improve the transfer student experience, support 261 the mobility of their units across work and learning, and help today's highly mobile students 262 reach their educational goals more efficiently. 263 Renewed Urgency to Improve Course Transfer 264 265 Research makes clear that transfer students continue to face significant barriers to success, and 266 there are deep and persistent inequities by race and ethnicity in transfer student outcomes. The 267 Public Policy Institute of California reports that: Only 19 percent of students with a stated goal of transferring or attaining a degree 268 transfer within four years; 28 percent do so within six years... Racial inequities in the 269 composition of transfer students are particularly concerning. While Latino students 270 account for 51 percent of students who declare a degree/transfer goal, they make up 35 271 percent of those who transfer within four years; African American students represent 7 272 and 5 percent, respectively. 10 273 274 275 The urgency to improve the student transfer experience comes from both within the CCCs and 276 from our external environment. For the past six years, CCC faculty, staff, and administrators have

282 ⁷ California Community Colleges Chancellor's Office. December 2022. *Common Course Numbering Landscape Scan*.

277 worked with laser focus to advance student success and achieve the equity-centered goals of

²⁸³ https://www.ccco.edu/-/media/CCCCO-Website/docs/report/ccco-report-common-course-numbering.pdf?la=en&

²⁸⁴ hash=CC7DC4D3E47692A5ED3B9A726F90318413553806

²⁸¹ 8 Ibid.

^{280 &}lt;sup>9</sup> Ibid.

^{278 &}lt;sup>10</sup> Cuellar Mejia, M., Johnson, H., Perez, C.A. & Jackson, J. 2023. Strengthening California's Transfer Pathway. Public

²⁷⁹ Policy Institute of California. https://www.ppic.org/publication/strengthening-californias-transfer-pathway/

285 the Vision f	or Success, the system's guiding framework that was adopted by the Board of
286 Governors i	n 2017.
287	
288	Vision for Success Goals ¹¹
289 1. Inc r	ease completion of degrees, credentials, certificates, and job-specific skill sets
290 by 2	0% between 2017 and 2022;
291 2. Inc r	ease transfers to UC and CSU by 35% between 2017 and 2022;
292 3. Dec	rease the average number of credits accumulated by associate's degree earners
293 to 7	9 credits by 2022 (down from an average of 87 credits in 2017);

- 4. Increase the number of exiting CTE students employed in their field of study to 76%by 2022 (up from 60% in 2017);
- 5. Reduce equity gaps by 40% across all the above measures by 2022, and fully close those gaps by 2027; and
- 6. Close regional gaps across all of the above measures by 2027.

299 A commitment to these goals continues as <u>Vision 2030</u> for the CCCs is currently being further 300 refined, providing a framework to advance student success, access, support, and 301 socio-economic mobility with equity.

302 303 Across our campuses, there have

303 Across our campuses, there have been numerous and multi-pronged efforts to address excess
304 units and improve equitable transfer student outcomes, including targeted efforts to address
305 course numbering. These include systemwide initiatives like the CCC faculty-led Course Number
306 Identification System (C-ID) and local district-wide CCN initiatives. While data continue to
307 suggest that transfer students face significant barriers to success, and there has been real
308 interest in and commitment to developing clear information and strong transfer pathways, real
309 structural barriers have inhibited efforts from achieving scale systemwide. Notably, while there
310 have been at least three other efforts to build CCN systems since the 1980s, these efforts have
311 historically been under-resourced and did not gain traction across all segments of higher
312 education and were therefore not successful.

313

314

315

^{317 &}lt;sup>11</sup> California Community Colleges Chancellor's Office. 2023. Vision Goals and Core Commitments.

³¹⁸ https://www.cccco.edu/About-Us/Vision-for-Success/goals-and-commitments

Common Course Numbering Legislation¹² 319

- 320 SB 851 (1983): Required CCN but led to a report asserting that CCN would not be cost effective. (A Senate bill advanced the implementation of Course Articulation Numbering 321 (CAN) first piloted in 1982 and codified in 1995.) 322
- SB 450 (Solis, 1995): Required CCN but led to a report that CCN was not feasible due to 323 the excessive cost of implementation. 324
- SB 1415 (Brulte, 2004): Required CCN and led to the development and implementation of 325 the C-ID Course Identification Numbering System (led by Academic Senate for California 326 Community Colleges (ASCCC)). 327
- 328 • AB 1111 (Berman, 2021): Required CCCs to adopt a student-facing CCN system.

329

- 330 Meanwhile, political leaders and external community stakeholders have shown greater interest
- 331 in improving transfer as a way to equitably increase degree attainment in California. Governor
- 332 Newsom's Recovery with Equity Task Force recently elevated the idea of a CCN system as a
- 333 necessary element of a highly integrated postsecondary ecosystem that supports all learners. 13
- 334 This idea evolved with Assemblymember Marc Berman in his Assembly Bill 1111 (AB 1111),
- 335 which calls on the CCCs to adopt a CCN system in order to "streamline transfer from two- to
- 336 four-year postsecondary educational institutions and reduce excess credit (unit) accumulation."
- 337 Signed into law in 2021, AB 1111 requires that, "on or before July 1, 2024, both of the following 338 shall occur:

339

- (A) The California Community Colleges shall adopt a common course numbering system 340
- for all general education requirement courses and transfer pathway courses. 341

342

(B) Each community college campus shall incorporate common course numbers from the 343 adopted common course numbering system in its catalog."14 344

345 AB 1111 further stipulates that "the common course numbering system [...] be student-facing 346 [...] and ensure that comparable courses across all community colleges have the same course 347 number."

^{353 &}lt;sup>12</sup> See more at California Community Colleges Chancellor's Office. December 2022. *Common Course Numbering* 354 Landscape Scan.

³⁵⁵ https://www.cccco.edu/-/media/CCCCO-Website/docs/report/cccco-report-common-course-numbering.pdf?la=en&

³⁵⁶ hash=CC7DC4D3E47692A5ED3B9A726F90318413553806

^{350 &}lt;sup>13</sup> California Governor's Council for Post-Secondary Education. 2021. Recovery With Equity: A Roadmap for Higher **351** Education After the Pandemic. Taskforce Report.

³⁵² https://careereducation.gov.ca.gov/initiatives/recovery-with-equity/

^{349 &}lt;sup>14</sup> See California Education Code 66725.5.

357 To spur this effort, the legislature appropriated \$10 million in one-time funding under the 358 Budget Act of 2021 to establish a work group to guide the design and implementation of the CCN 359 system. As the entity responsible for maintaining compliance with CCC state legislative 360 mandates, the CCCCO formed the AB 1111 Common Course Numbering Task Force (CCN Task 361 Force) to serve as this work group. Further, the legislators appropriated \$105 million in one-time 362 funds within the 2022-23 budget for allocation to CCC districts to support implementation. ¹⁵ 363 364 This presents an historic opportunity to make our colleges easier to navigate and finally address 365 a long-recognized barrier that impedes countless students. While implementing a CCN system 366 will not magically solve all of the challenges in the transfer student experience, it is necessary 367 foundational work from which we can continue to build. In fact, representatives from several 368 postsecondary systems that have implemented CCN report that CCN is beneficial for students 369 and for state and institutional stakeholders. 16 370 371 Implementing CCN is necessary foundational work, but it is also hard work. Implementing CCN 372 successfully and improving the transfer student experience and outcomes will require authentic 373 participation by four-year transfer partners; the adjustment of policies and processes, 374 particularly around articulation; and ongoing maintenance that can never be considered "done." 375 The road ahead is challenging, but it can be accomplished. 376

^{379 &}lt;sup>15</sup> California Community Colleges Chancellor's Office. December 2022. *Common Course Numbering Landscape Scan*.

³⁸⁰ https://www.cccco.edu/-/media/CCCCO-Website/docs/report/cccco-report-common-course-numbering.pdf?la=en&

³⁸¹ hash=CC7DC4D3E47692A5ED3B9A726F90318413553806

^{378 &}lt;sup>16</sup> Ibid.

382	II. ABOUT THE CCN TASK FORCE
383	
	The CCCCO is committed to honoring the professional and lived expertise of our faculty, staff,
	students, and campus leaders who engage with these issues every day. In 2022, the CCCCO
	assembled the CCN Task Force to develop the student-centered vision and implementation plan
	for the CCN system.
388	
	The CCN Task Force is charged with establishing:
390	A definition of a student-facing common course numbering system for all general
391	education requirement courses and transfer pathway courses; and
392	A recommended implementation plan to guide efforts to establish a common course
393	numbering system that meets the requirements of AB 1111.
394	
395	Membership
	Reflecting the CCCs' participatory governance system, the CCN Task Force includes broad and
	diverse representation from across the system's 73 districts and 116 colleges. Members reflect
	key stakeholder groups invested in and intimately knowledgeable about transfer student
	success, including: community college students themselves; faculty leaders, including
	representatives from the Academic Senate for CCCs and articulation officers; administrative
	leaders, including representatives from the CCC Chief Instructional Officers; CCC Registrars and Admissions Officers; student service professionals; student success deans; technology officers;
	institutional effectiveness researchers; chief executive officers; and trustees.
403	mistitutional effectiveness researchers, efficiency officers, and trustees.
	In addition, the CCCCO recognizes that any effort aimed at improving the transfer student
	experience must also have active participation and buy-in from the four-year sector. The CCN
	Task Force thus includes – and has benefited from the robust engagement of – representatives
	from the AICCU, the CSU, and the UC.
409	
410	Leadership
	The CCN Task Force is collaboratively led by two co-chairs: Virginia "Ginni" May, Past President
	of the Academic Senate for CCC and Professor of Mathematics and Statistics at Sacramento City
	College, and Tram Vo-Kumamoto, Past President of the CCC Chief Instructional Officers and Vice
	President of Instruction at Saddleback College. Their leadership and coordination with the

415 CCCCO over the past two years was instrumental in driving the CCN Task Force's work forward.

CCN Task Force Members

CONTRACTOR CONTRACTOR				
Stakeholder Group	· ·		Title	College
CCC Students	2	Robert Alexander	VP, Regional Affairs, Student Senate for California Community Colleges	San Bernardino Valley College
		[Vacant]		>
CCC Faculty	4	Ginni May (co-chair)	Past President, ASCCC; and Professor of Mathematics and Statistics	Sacramento City College
		Cheryl Aschenbach	President, ASCCC; and Professor of English	Lassen College
		John Freitas	Articulation Officer	Los Angeles City College
		Tiffany Tran	Articulation Officer	Irvine Valley College
CCC Admissions	2	Victor DeVore	Dean, Student Services	San Diego CCD
and Registrar Officers		Meredith Marasco	Evaluator	Butte College
CCC Chief Instructional Officers	structional (co-chair)		Past President, California Community Colleges Chief Instructional Officers and VP, Instruction	Saddleback College
		Isabel O'Connor	VP, Instruction	San Diego Mesa College
CCC Chief Student Services Officers	1	Robyn Brammer (through 9/23) Nicole Porter (began 10/23)	VP, Student Services	Cerritos College
CCC Technology	2	Rachel Stamm	Curriculum Systems Consultant	CCC Tech Center
Officers		Rupinder Bhatia	Executive Director,	San

Stakeholder Group	# of Repre- sentatives	Name	Title	College
			Information Technology	Jose-Evergreen CCD
CCC Researchers	1	Jeremy Brown Vice President of Yuba Instruction		Yuba College
CCC Chief Executive Officers	1	Marilyn Flores Superintendent-Presi Rio Hondo Co dent		Rio Hondo College
CCC Trustees	1	Deborah Ikeda	Trustee	State Center CCD
CCC Chancellor's	2	Aisha Lowe	Executive Vice Chancellor	CCC Chancellor's Office
Office		John Stanskas	Vice Chancellor	CCC Chancellor's Office
California State University	2	Marci Sanchez	Assistant Director of Undergraduate Transfer Programs	CSU Office of the Chancellor
		Kristin Van Gaasbeck	Director, Liberal Studies and Social Science Programs; and Professor of Economics	CSU Sacramento
University of California	2	Chase Fischerhall	Associate Director, A-G and Transfer Articulation Policy	UC Office of the President
		[Vacant]		
Association of Independent California Colleges and Universities	1	Tyler Vaughan-Gomez	Assistant Registrar for Transfer and Articulation	University of Redlands

420

Timeline of CCN Task Force Activities

- **421** Beginning in September 2022, the CCN Task Force began meeting bi-monthly for a total of eight
- 422 public meetings to create a definition of the CCN system and develop a framework to guide
- ${\bf 423}$ implementation of this new system across all CCC campuses by July 1, 2024.

2021	2022-2023
October 6: Bill signed into law and Ed Code 66725.5 established	CCCCO convened the CCN Task Force in eight public meetings from September 2022 through December 2023. CCN Task Force developed its recommendations for a rolling systemwide implementation plan, including a recommended governance structure and timeline with milestones and activities
Budget Act of 2021: \$10 million one-time budget designed for CCCCO to establish a work group, known as the CCN Task Force	January 2022: \$105 million one-time funds for CCN implementation in 2022-2023 budget year (See Appendix II for details.)

426 With facilitation support from Sova, CCN Task Force members engaged in active listening and 427 focused learning with a robust set of content experts, partners, and stakeholders statewide. 428 First, the CCN Task Force grounded its work with an assessment of the available data; the CCCCO 429 presented quantitative data on student mobility within the CCC system, and Sova presented the 430 findings of the landscape scan, which included results from interviews and listening sessions 431 with more than 100 stakeholders across California and the nation; a survey of more than 850 432 stakeholders representing 112 of the 116 CCCs; and reviews and analyses of existing literature 433 and research. The RP Group also presented results from a systemwide survey to understand the 434 status and design of existing CCC CCN systems. CCN Task Force members also heard from CCC 435 students to understand how students presently experience course transfer, and their ideas for a 436 new system.

437

438 Next, the CCN Task Force consulted with practitioners from multiple college districts within the
439 CCCs that have implemented a local CCN system to better understand lessons learned from
440 implementation, key questions to pose, and considerations to take into account for a
441 systemwide CCN rollout. The CCN Task Force also contemplated complex questions regarding
442 how a CCN system for the two-year sector could articulate to the four-year sector and align with
443 other ongoing transfer reform efforts, such as <u>AB 928</u> implementation.¹⁷

444

Finally, the CCN Task Force established work streams to accelerate progress and conferred on how to present the final implementation plan to system stakeholders and to the legislature.

^{448 &}lt;sup>17</sup> California State Legislature. 2021. Assembly Bill No. 928, Student Transfer Achievement Reform Act of 2021:

⁴⁴⁹ Associate Degree for Transfer Intersegmental Implementation Committee.

⁴⁵⁰ https://leginfo.legislature.ca.gov/faces/billTextClient.xhtml?bill_id=202120220AB928

CCN Task Force Meeting Topics

Meeting Date	Agenda Items
September 29, 2022	 Clarify the <u>legislative charge</u> of the CCN Task Force, expectations and roles of members and available facilitation support. Review <u>current data</u> on community college transfer student success. Introduction to the <u>landscape scan</u> on CCN, including lessons from other states. Begin to define a student-facing CCN system for the CCCs.
November 29, 2022	 Hear directly from students to understand their experiences with course transfer. Learn from colleagues involved in prior CCN efforts, including representatives from San Diego and Peralta Community College Districts and a discussion of the CCCC-ID system. Define the CCN Task Force's role in AB 1111 implementation and begin to identify appropriate elements and work streams for the implementation plan.
February 23, 2023	 Learn from colleagues involved in prior CCN efforts, with representatives from the <u>Los Angeles</u> and the <u>Los Rios</u> Community College Districts. Engage in learning around <u>four-year articulation processes</u>. Consult with RP Group on CCN Task Force research needs.
April 27, 2023	 Review RP Group <u>preliminary research findings</u> from a survey of CCC districts with CCN. Clarify outcomes for implementation planning. Define planning work streams for the implementation.
June 22, 2023	 Discuss aligning course elements to CCN definition and schema. Review updated research from the <u>RP Group</u>. Discuss <u>CCN Task Force communications</u>.
August 31, 2023	 Review CCN Task Force summary report outline and timeline for development. Discuss public draft of a report entitled <u>"CCN Task Force Draft Outline, Findings and Considerations for the Summary Report."</u>
October 18, 2023	Review public draft of the CCN Task Force's <u>Summary Report</u> , which includes the Recommended Implementation Plan.
December 7, 2023	Finalize the CCN Task Force's <u>Summary Report</u> , which includes the Recommended Implementation Plan.

III. RECOMMENDED IMPLEMENTATION PLAN

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The following is the CCN Task Force's Recommended Implementation Plan. The CCN Task Force intends for these recommendations to guide support for systemwide implementation, while acknowledging that an implementation of this magnitude will be iterative and colleges need flexibility to respond to lessons learned and changes in context that require adjustments in strategic direction.

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460 A. Scope and Definition of Student-Facing Common Course Numbering

The CCN Task Force's commitment to building a student-facing CCN system stems from a shared belief that requiring students to navigate the current complex-course structures of the CCCs, involving 116 colleges and more than 40,000 general education and transfer pathway courses, is confusing and is a structurally-induced factor contributing to inequities in student outcomes. Reducing that confusion and providing clarity to our students will be hard work, but it is necessary and it is the right thing to do. CCN is an indispensable piece of the student success and equity puzzle, and an historic opportunity for CCCs to work together and show leadership as the largest postsecondary system in the nation.

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To better support students and meet the transfer-focused intent of the legislation, the CCN Task Force defines student-facing CCN as a system that ensures that all students can identify courses across the system as being comparable and therefore transferable, applicable and articulated to degree completion across the CCCs and also to the CSU and the UC and to independent colleges and universities in California regardless of CCC sending institution. To achieve this goal, the CCN Task Force has outlined a minimum set of elements that all courses should have in common, including a number of elements that are vital for ensuring articulation. Proposing a minimum set of elements ensures that faculty continue to have appropriate influence over the content of their courses (see "E.1.d Implementation Recommendation - CCN Descriptors" for additional details).

- 481 Additional necessary features of a student-facing CCN, emerging from CCN Task Force 482 discussions, include:
- Is easily navigable and self-serviceable, so that students can use the system with confidence on their own.
- Provides students a single, transparent source of course information within the resources
 students are most likely to use (i.e., in the catalog and schedule of classes), inclusive of
 direct access to clear information about the transferability and applicability of these
 courses throughout California institutions.

489 B. A New Vision for Intersegmental Transfer, Articulation and Collaboration in California

490 The CCN Task Force feels great urgency to address the deep inequities in transfer student 491 outcomes in California. The CCN Task Force believes CCN is an indispensable piece of the 492 student success puzzle, but CCN at the CCCs alone will not be sufficient to produce fair and 493 equitable opportunity for Californians.

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495 The CCN Task Force has thus designed a robust CCN system to be implemented in concert with a 496 new vision for dramatically improved transfer and articulation across the state of California. To 497 realize that vision, the CCN Task Force is calling for a resourced infrastructure for intersegmental 498 faculty collaboration – inclusive of faculty from the CCCs, the UC, the CSU, and AICCU's member 499 institutions – that sets out a new way of approaching transfer.

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501 The CCN Task Force acknowledges that there is a tension between the academic freedom of 502 faculty, the autonomy of the CCCs to set their own curriculum, and the desire to make sure that 503 equivalent courses transfer similarly across segments and apply to student completion of 504 programs. This is not an insurmountable tension, but it is real and is best addressed by creating 505 the opportunity for faculty to work together across segments on how to best support students.

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507 By working together, with all needed partners at the table, the state of California can achieve 508 transparent and effective transfer pathways that maximize other state investments in areas such 509 as student aid, the California General Education Transfer Curriculum (Cal-GETC, established by 510 AB928 (Berman, 2021)) and the Associate Degree for Transfer (ADT). An effective infrastructure 511 for intersegmental faculty collaboration will require the support of senior leadership across the 512 segments as well as incentives for faculty from all of the segments to engage in this hard work. 513 This new vision strategically aligns with similar discussions and recommendations stemming 514 from the AB928 ADT Intersegmental Implementation Committee.

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516 C. Expected Outcomes of Student-Facing CCN

- 517 The CCN Task Force expects that implementation of a student-facing CCN system, when done 518 well, will achieve the following outcomes:
- For students that attend multiple CCCs, lower division general education and major preparation requirements will be easily identified within the CCCs as comparable in order to eliminate students unnecessarily retaking a course when taking courses across multiple community colleges. 522
 - The CCN Task Force intends for articulation to be improved for transfer into four-year public and independent universities as well. Current law would benefit those students that transfer within, or move around within, the CCCs, but participation by the CSU and UC and independent colleges and universities and the updating of current articulation

- practices are needed for CCN to benefit students transferring to and from those institutions.
 - This process and statewide collaboration will:

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- Bring increased transparency and real efforts to address the structural, systemic and intersegmental barriers that students face regarding transfer and credit mobility.
- Make progress on the following Vision for Success goals: reduce unit accumulation, improve transfer rates, and increase credential completion across CCCs by ensuring that students 1) understand how a course may or may not transfer and articulate within the CCCs and to UC, CSU, and independent institutions, and 2) take the courses they need to meet their educational goals regardless of the college where the courses were taken.¹⁸
- Demand attention to and provide resources for needed improvements in a number of related areas, such as upgrading and aligning technology systems and developing processes that facilitate timely sharing of information among CCCs, and across other segments of postsecondary education.
- In concert with other important student success efforts underway across the state, such
 as guided pathways implementation, disaggregated student outcomes data will
 demonstrate that equity gaps are closing and transfer student outcomes are improving.

547 D. Overarching Guiding Principles for the Implementation of Student-Facing CCN

548 The CCN Task Force expects those engaged in advancing the implementation of a student-facing 549 CCN system to:

- Embrace the CCN Task Force's vision of a robust CCN system implemented in concert
 with a new vision for dramatically improved transfer and articulation across the state of
 California, supported by a resourced infrastructure for intersegmental faculty
 collaboration.
- Ensure early, strong and consistent participation by faculty from the CCCs, UC and CSU and member institutions of the AICCU to achieve a new vision for transfer and articulation in California.
 - Align to the CCN Task Force's definition of a student-facing CCN system, recognize the value of the high-level outcomes as articulated by the CCN Task Force, and embrace the CCN Task Force's recommendations (e.g., CCN Descriptor Elements).
- Design solutions that balance faculty, college, and system autonomies with student needs.
- Commit to a strong implementation of student-facing CCN to better support students.

^{563 &}lt;sup>18</sup> California Community Colleges Chancellor's Office. 2021. *Update to the Vision for Success*.

⁵⁶⁴ https://www.ccco.edu/-/media/CCCCO-Website/Reports/vision-for-success-update-2021-a11y.pdf

- Apply principles and guidelines of <u>Universal Design</u> throughout this work.
- Embrace moving to a single data management system across the CCCs, that houses all
 CCN Descriptors, verification processes, etc., as an aspirational goal, which aligns with
 the CCC Chancellor's Vision 2030 for the creation of a centralized data system that better
 serves both staff and students.

571 E. CCN System Governance

572 E.1 CCN Governance Structure

573 The following is a recommended governance structure to support a three-year implementation 574 process.

575 E.1.a California Community Colleges Chancellor's Office

576 The CCCCO is responsible for system-level support and coordination, with oversight of the 577 dedicated resources for the administration and operational aspects of implementation.

578 E.1.b CCN Council: Charge and Membership

579 At the highest level, the implementation of the new CCN system should be overseen by the CCN 580 Council. The CCN Council's recommended charge is:

The CCN Council, operating as a CCCCO participatory governance group¹⁹ inclusive of intersegmental decision-makers from four-year transfer partners, should set strategic direction and goals, guide the work of the various implementation work groups, and identify policy barriers to strong implementation of CCN. The assumption is that the CCN Council should work for approximately three years to advance strong and effective CCN implementation.

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The CCN Council should be focused on CCN, and on processes and actions that are within the control of the CCCs. As such, the CCN Council cannot mandate articulation processes with transfer institutions. The CCN Council can encourage, facilitate, and support student-centered processes and procedures for determining course articulation in a collaborative fashion with transfer institutions such as CSU, UC, and members of the AICCU. That said, the CCN Council should ensure CCN is established in a way that is best suited for improved course articulation and acceptance by 4-year institutions and should fully engage decision-makers from the requisite 4-year systems to participate in CCN design and implementation and to advocate for policy changes within their systems and institutions that will help ensure CCC CCN has the desired positive impact on course articulation and student transfer success.

^{598 &}lt;sup>19</sup> California Community Colleges. January 2021. 2020-2021 Participatory Governance Handbook.

⁵⁹⁹ https://www.ccco.edu/-/media/CCCCO-Website/Files/BOG/2020201participatorygovernancehandbookfinala11y4

^{600 882581.}pdf?la=en&hash=845F8B172FAD963AAB447A01F98103936D8D9782

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602 The CCN Council should make every effort to reach consensus in decision-making. If consensus
603 cannot be reached, then decisions shall be made by a polling of membership and diverse
604 opinions will be documented.
605
606 The CCN Council should be broadly representative of the statewide stakeholders implicated in a
607 successful CCN implementation, inclusive of four-year transfer representatives from the UC, CSU
608 and AICCU. The full membership of the Council is still under development, but the CCN Task
609 Force recommends the following constituent groups be considered for representation, with
610 attention to balanced regional representation. Representation may also occur within CCN Work
611 Groups or Advisory Groups to the CCN Council:
       • California Community Colleges Chancellor's Office (CCCCO)
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    Academic Senate for California Community Colleges (ASCCC)

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       • Student Senate for California Community Colleges (SSCCC)
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    Chief Instructional Officers (CCCCIO)

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       • Chief Student Services Officers (CSSO)
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       • Chief Executive Officers (CEO)
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    Admission and Registrar Officers

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    Technology Officers

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- CCCCO ESLEI, Data and Research Leads
- 621 Trustees
- CCC, CSU, UC, and AICCU Students 622
- CCC, CSU, UC, and AICCU Faculty 623
- CCC, CSU, UC, and AICCU Leadership 624
- CCC, CSU, UC, and AICCU Articulation Officers (AO) 625
- CCC Curriculum Specialist 626
- CCC Transfer Center Directors 627
- Technology related groups such as: 628
- Course Identification Number System (C-ID) Leadership 629
- ASSIST Leadership 630
- COCI Specialist 631
- CISOA Leadership 632
- Other technology-matter expertise as needed 633
- Coordination with groups such as: 634
- California Community Colleges Curriculum Committee (5C) 635
- o Intersegmental Curriculum Council (ICC) (formerly the Intersegmental Curriculum 636 Workgroup) 637
- General Education Advisory Committee (GEAC) 638

- o Intersegmental Committee of the Academic Senates (ICAS)
- California Association of Community College Registrars and Admissions Officers
 (CACCRAO)

643 CCN Council members should operate according to participatory governance principles and 644 collaborate with system stakeholder groups on accomplishing CCN implementation.

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646 It is important to note that the work of the CCN implementation will take place in work groups 647 (see below for more details) that will allow for – and indeed require – statewide representation 648 with many opportunities for engagement and leadership.

649 E.1.c Steering Committee of the CCN Council: Charge and Membership

650 The recommended charge of the Steering Committee is:

The Steering Committee, in coordination with the CCCCO CCN operations team (staff, contractors, etc.), should provide planning and facilitation for the CCN Council. The Steering Committee is responsible for effective leadership and coordination of the CCN Council, through a process of soliciting agenda items from the full CCN Council and work group leads, drafting agendas, identifying content experts and research needed, and sending agendas out in advance of CCN Council meetings for review by other members.

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The Steering Committee is made up of four representatives, one each appointed by the following: CCCCO, Academic Senate for CCCs (ASCCC), Chief Instructional Officers (CIO) and Chief Student Services Officers (CSSO). The Steering Committee will be staffed by necessary CCCCO staff and contractors.

662 E.1.d CCN Work Groups

The CCN Task Force is recommending two work groups wherein the detailed complexities of CCN implementation will be addressed. Within each of these work groups there may be additional teams/subgroups (e.g., the CCN Development Work Group will coordinate the intersegmental disciplinary teams resourced to complete the alignment of courses to the CCN definition and schema). The work groups are:

- CCN Development Work Group; and
- CCN Technology and Processes Work Group.

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671 Details on each of these work groups, including their recommended charges, membership, 672 guiding principles and key recommendations from the CCN Task Force for how they approach 673 their work, follow in Section F.

674 E.2 Guiding Principles

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675 The CCN Task Force expects those engaged in the CCN Council and the work groups to:

- Embrace the iterative process of this work and regularly assess progress and modify 676 direction as needed with a goal of continuous improvement. 677
- Maintain the high-level proposed governance structure for a minimum of three years. In 678 maintaining the structure, it will be important to review and assess roles and tasks 679 annually, recommend, as appropriate, membership rotation for forward moving 680 structure, modify or sunset working sub-groups, and engage advisory groups. 681
 - Advocate for funding for implementation of the work. Effective implementation will require resources, particularly for: an intersegmental infrastructure for CCN; faculty descriptor and course work; staff (classified professionals, faculty, and administrators) work to implement new processes and technology systems; and new technology purchases and implementation.
 - Align the CCN implementation to other critical efforts happening statewide, such as the recommendations of the AB 928 Associate Degree for Transfer Intersegmental Implementation Committee.
- Ensure that there is a process to maintain critical data related to historical course 690 numbering and articulation information through collaboration between key partners 691 such as the Academic Senate for CCCs (ASCCC) and the CCCCO. 692
- Work to embrace existing structures when appropriate and feasible, rather than creating 693 new structures. 694
- Design a structure such that, as progress is made in the initial three-year 695 implementation period, the CCN processes would run in parallel with the C-ID processes 696 until CCN is well-established and assessment can be made to determine the 697 opportunities for the CCN structure to complement and/or integrate with the C-ID 698 699 structure.

701 F. Details on the CCN Work Groups

702 The CCN Task Force identified two work groups for implementation. Details on each of their 703 recommended charges, membership, guiding principles and implementation recommendations 704 follow. The groups are:

- CCN Development Work Group; and 705
- CCN Technology and Processes Work Group. 706

708 F.1 CCN Development Work Group

709 F.1.a Charge and Membership

710 The recommended charge of the CCN Development Work Group is:

The CCN Development Work Group makes design recommendations to the CCN Council for the infrastructure and processes needed for curricular coordination to develop a common course and assign common course numbers. Of critical importance is that the CCN Development Work Group will coordinate, support and guide the intersegmental disciplinary teams resourced to complete the hard work of creating, adopting and implementing the CCN Descriptor. Additionally, this work group should engage stakeholders and research the impact of all CCC institutions adopting the CCN system.

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719 Membership in the CCN Development Work Group will include stakeholders who are implicated 720 in the effort to align courses to the CCN definition and schema, particularly CCC faculty, 721 articulation officers, campus academic leadership, and faculty and other representatives from 722 the CSU and UC as well as from independent colleges and universities.

723 F.1.b Guiding Principles

The CCN Task Force calls upon those implementing the activities called for in thisimplementation plan to embrace the following guiding principles:

- Support the vision that the development of CCN Descriptors supports articulation in
 California's higher education ecosystem to function in a new way.
- As much as possible, do not increase the amount or level of difficulty of the work colleges
 already have in their queue. When at all possible, reduce tasks and streamline processes.
- Ensure broad intersegmental faculty participation from broad subject areas from the very beginning of the CCN implementation.
- Support the aspiration for the acceptance of the CCN Descriptors to serve as the primary
 pathway to system articulation of individual courses.
- Agree that student-facing CCN will require a minimum set of elements in a Course Outline of Record (COR). Honor academic freedom, as defined by American Association of University Professors (AAUP) and in <u>Protecting Academic Freedom During a Time of Significant Change</u> (ASCCC, 2020), by providing faculty complete autonomy in how they engage students in the delivery and assessment of the course content.
 - Ensure CCN Descriptors (a foundational document that defines the minimum common elements of a course for CCN; see below for additional details) will be developed by faculty (General Education and Subject Matter Experts) at the CCC level in collaboration with CSU, UC, and AICCU faculty, and supported by appropriate administrators and staff. During the process,
 - o CCN Descriptors will then be adopted at the CCC systemwide level.
 - o Participating CSU, UC, and AICCU campuses will evaluate and determine application opportunities for each CCN Descriptor, and raise any needed changes to resolve any application issues.

- o Four-year transfer institutions having accepted a CCN Descriptor as sufficiently aligned with their equivalent course will honor course-to-course articulation with a course from any CCC that has been aligned with the CCN Descriptor.
- Establish a collaborative and innovative spirit that provides opportunity to use modified processes to align courses that have already been through formal approval processes and that have faculty input throughout development. For example, in cases where curriculum does not change and courses have already been approved, move to implementation without going through an onerous review and approval process.
- Related to the to-be-developed CCN taxonomy in particular:

- o Ensure the taxonomy immediately and clearly identifies courses that are commonly numbered.
- o Design a system that provides all information the course number needs to represent and let that determine the number of digits. Then work to resolve downstream impacts.
 - Minimize the number of digits from the student perspective with the least impact on institutional workloads.
- o Provide students with clear communication regarding course identification, with a commitment to numbering and naming conventions that are easy to navigate independently and offer consistency across CCCs.

Aligning CCN Work to Colleges on the Quarter System

In the CCCs, there are three colleges whose academic calendars are based on the quarter system. Many of the recommendations in this document align best with colleges on the semester system and may need modifications for inclusion of the quarter-system courses, processes, and structures. The CCN Task Force recommends that the CCN Council establish a team to evaluate the CCN Task Force Report in relation to its impact on students and colleges in the quarter system, and to make recommendations on how to expand the implementation plan to include these new ideas. Examples of semester-to-quarter system differences impacted by this work:

- Descriptors developed for semester-courses will not directly translate to quarter-courses.
- Two semester-courses may need to be bundled to create three quarter-courses.
- Course Taxonomy may need to address the differences between semester and quarter units.
- Transfer equivalencies will need to provide course and unit articulation for both semester- and quarter-courses.
- The design of technology solutions will need to be inclusive of the needs of institutions on the quarter system.

785 F.1.c Key Definitions Related to CCN Implementation

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786 The following definitions were developed to establish a common understanding of key 787 terminology in the CCN work.

- **Articulation:** The process of developing a formal, written agreement that identifies courses (or sequences of courses) on a "sending" campus that are comparable to, and acceptable in lieu of, specific courses at a "receiving" campus.²⁰ Some additional notes about this definition include:
 - The goal is to establish strong course-to-course articulation.
- **Comparable:** Course (as a whole) has a minimum standard in common with another course, as demonstrated by elements included in the CCN Descriptor, to the degree needed for the course to be accepted in lieu of the receiving institution's course.
 - o **Identical** (Relates to elements of a course): Exactly the same.
 - Equivalent (Relates to elements of a course): Hold equal weight, worth, and value but are not necessarily identically worded.
- **Transferable:** A course completed at one college or university that is then granted baccalaureate credit by the receiving institution upon review by that institution, be it a CCC, CSU, UC, AICCU member or any other institution of higher education.
- **Applicability:** How the units of a transferable course are applied to specific degree requirements, such as general education or major requirements, at the receiving institution.
- **Duplication:** The result of a student completing courses that are comparable or courses with similar or overlapping content that fulfill the same requirement.

808 The following definitions are to support consistent interpretation of this report's content:

- CCN Descriptors: A CCN Descriptor is a foundational document that defines the common 809 minimum components of a course outline of record (COR) for CCN. The CCN Descriptor 810 Components include course number, course title, unit amounts, course description, 811 812 prerequisites, course content, and student learning outcomes or objectives (Note: CCCs use "objectives" rather than "student learning outcomes" because course objectives are 813 defined as a required component of the course outline of record per Title 5 Sec. 55002 814 and the <u>Program and Course Approval Handbook</u>. It is common for four-year institutions 815 to use the term "student learning outcomes" in the same way as the term "objectives" is 816 used by the CCCs). 817
 - Components of Course Outlines of Record: For the purpose of this report and consistent with the 8th edition of the Program and Course Approval Handbook, course outlines of

⁸²⁰ ²⁰ Adapted from: California Intersegmental Articulation Council. Spring 2013. *California Articulation: Policies and* **821** *Procedures Handbook*. https://www.csusb.edu/sites/default/files/upload/file/CIAC Handbook Spring 2013.pdf

- record (COR) will include the components required by Title 5 55002, including those components comprising a CCN Descriptor.
- CCN-Aligned Course: This is a COR that has been developed based on a CCN Descriptor, has been deemed consistent with the CCN Descriptor, and is thus assigned the CCN number and related articulations.
- Curriculum: Curriculum, broadly defined, in the CCCs, refers to all aspects of instruction.
 It is inclusive of courses, CORs, educational programs, and the facilitation of learning
 within courses. The alignment of courses to the CCN system is a part of curriculum but
 not the totality.
- Educational Program: An educational program is a set of courses that together provide a
 focused field of study within a certificate or a degree.

833 F.1.d-g Implementation Recommendations

- 834 The implementation of a system as complex as common course numbering across 116
- 835 institutions and thousands of courses requires an equally complex array of implementation
- 836 strategies. These strategies, while appearing disconnected at times, collectively support the
- 837 implementation of a cohesive and comprehensive system.

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- 839 The following implementation recommendations are described in detail below:
- F.1.d Implementation Recommendation CCN Descriptors
- F.1.e Implementation Recommendation Applicability for System-Developed CCN
- 842 Descriptors
- F.1.f Implementation Recommendation CCN Taxonomy
- F.1.g Implementation Recommendation Common Course Descriptor Development

845 F.1.d Implementation Recommendation - CCN Descriptors

846 A CCN Descriptor is a foundational document that defines the common minimum elements of a 847 course for CCN. The following table provides recommendations related to the expectations for 848 alignment of CCN Descriptors.

CCN Descri	Descriptor Elements Classification	
Course Number	Identical	
Course Title		Identical
Unit Amount (x semester,	y quarter)	Adheres to an established minimum
Course Description	Part 1: Required	Identical
Course Description	Part 2: Optional	Expanded - local college discretion
Prerequisites		Identical
	Required Topics	Identical
	Optional Topic Expansion	Additional details expanded - local college discretion
Course Content	(Optional Additional Topics - defined as part of CCN Descriptor development.)	
	Required Objectives/Outcomes	Identical
	Optional Objectives/Outcomes Expansion	Additional details expanded-
Student Learning Objectives/Outcomes	(Optional Additional Objectives/Outcomes - defined as part of CCN Descriptor Development)	local college discretion

852 In the spirit of supporting unique interests and styles of faculty, intersegmental faculty working 853 together to develop CCN Descriptor elements are encouraged to write the elements in a way that 854 provides faculty the opportunity to customize the students' learning experience while meeting 855 the requirements of the course content.

The recommended CCN Descriptor Elements table does not include all elements currently used for review of courses for transfer articulation. Notably, faculty syllabi, textbook, and assignments are not included. The CCN Task Force recommends that strong efforts are made by the intersegmental faculty groups to simplify the review of descriptor elements, as it adds to faculty

- 861 workload and may negatively affect students receiving transfer credits for CCC courses.
- 862 Recognizing that faculty can benefit from the sharing of syllabi, resources, etc., to help align the
- 863 level of rigor in a course, the intersegmental faculty groups are encouraged to explore other
- 864 avenues for such sharing.

866 F.1.e Implementation Recommendation - Applicability for System-Developed CCN867 Descriptors

868 The following recommendations relate to the applicability of CCN-based courses to satisfy general education areas or to assure consistency of articulation.

General Education Applicability

Applicability of articulated courses to satisfy general education areas based on Cal-GETC standards.

The courses based on CCN Descriptors will be applied to the same general education areas as designated by the Cal-GETC review process for all students who:

- Complete courses at a CCC and transfer to another CCC;
- Complete courses at a CCC and transfer to a CSU, UC, or AICCU institution; and
- Complete courses at a CSU, UC, or AICCU institution and transfer to a CCC institution.

In the event that a receiving institution does not have the same area, another area may be selected as best aligns with Cal-GETC standards.

*Three instances for GE Applicability:

 1. Full-certification of Cal-GETC results in acceptance as completion of all lower division general education requirements. Note: Cal-GETC implemented fall 2025 inline with CCN Phase I course enrollment.

2. No Cal-GETC certification: Individual courses with CCN Descriptors will be applied to the appropriate General Education Area based on CCC system-level approval of Cal-GETC areas.

3. No Cal-GETC certification: Courses that are not developed through the CCN process are based on institutional level course-to-course articulation, or are evaluated by the receiving institution to identify how to best serve the student. This includes courses taken at institutions outside of California, courses taken before implementation of CCN, etc.

Receiving institutions may apply a course to a different GE area for which the course satisfies upon transcript evaluation if the change benefits the student and

899	aligns with Cal-GETC standards (for example: US History to Humanities or Social
900	Science if approved in both of those Cal-GETC areas).
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902	Course-to-Course Articulations
903	Applicability of CCN-aligned courses to course-to-course articulation.
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911	For a course that already has a course-to-course articulation, and has CCN approval,
912	"identical" means the receiving institution will apply the CCN course-to-course
913	articulation consistently for all students regardless of originating college.
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915	Receiving institutions may apply an articulated CCN course to a different requirement
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919	institutional degree requirements.
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925	place, courses are evaluated to identify how to best serve the student.
926	F.1.f Implementation Recommendation - CCN Taxonomy
	This section provides recommendations for a taxonomy for the CCN system across the CCCs.
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929	Discussion of Current Taxonomies in Course Numbering Systems
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933	including spaces and dashes. ²¹ Here are samples of how numbering is currently done at

^{934 &}lt;sup>21</sup> California Community Colleges. n.d. "Management Information System: Data Element Dictionary." 935 https://webdata.cccco.edu/ded/cb/cb01.pdf

- California community colleges, noting that the subject number (CB01B) contained the largest variance between the three datasets.
- 938 (N= numerical digit, A = letter, 0 = placeholder)

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Considerations for CCN Taxonomy

Based on the variability of current practices, the taxonomy system should include clear identification of the CCN component. Such an identification:

- Provides flexibility for managing local courses at individual or district institutions.
- Distinguishes the currently numbered courses from the CCN numbered courses throughout the various systems that are in any way connected to the CCCs and their students.
- Avoids duplication of current local-numbering systems that prohibits clear identification of current and CCN-based courses when listed in parallel.
- Provides a method for implying traditional course level (first year, second year, etc.).
- Provides a method for identification of speciality course types (e.g., Honors, Lab).
- Provides enough scalability to incorporate the volume of current and future courses.
- Accommodates local courses not in the CCN system with the expectation that all CCC institutions holistically adopt the CCN system.

Draft: A Proposed Taxonomy

Changing the taxonomy of a course numbering system, especially one that currently varies across the system's institutions, has a significant impact on students, current technologies and processes, and staff workload. A change in the taxonomy should be analyzed from every aspect of impact and strive to minimize the disruption of the current structure while achieving the intended outcomes. The proposed taxonomy below is the result of significant discussion around the impacts described above. It is provided as a starting point for further discussion and consideration. The CCN Task Force urges future work to include a comprehensive look at the intended outcomes and the resulting impact of any taxonomy proposed, including engaging with student focus groups for direct input.

968 969 970 **Course Type Identifier** 971 A system level key could be developed 972 **Subject** to define other identifiers or establish Based on 3-letter abbreviations. local use parameters. 973 A system-level list of **C** = Common Course Number 974 abbreviations should be standard. 975 976 7####&&& 977 978 979 Course Speciality Identifier (&&&) A system-level key could define options: 980 (examples) Course Number (####) H = Honors Course 981 0XXX - Non-baccalaureate L = Lab only Course 1XXX - 100-level course 982 O = Combined Lecture/Lab Course 2XXX - 200-level course R= Co-Requisite only Course 3XXX - 300-level course 983 **D**= Co-Requisite and Credit Course Combined 4XXX - 400 level course 9XXX - Non-credit Up to 3 speciality identifiers can be attached to a 984 Provides for 1000 courses at each level per course, a course with no identifiers would not 985 discipline per identifier type. have fillers in those fields. Other levels could be defined at the system-level 986 as needs are identified. 987 988

Example

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	MTH C1801HL
Subject	MTH = Math
Course Type	C = CCN
Course Number	1801 = 100-level course
Special Classifications	H = Honors L = Lab only course

Further Collaboration

Further collaboration amongst CCC leadership and implementation teams is needed to determine:

• The above taxonomy serves as a discussion starter for developing a final plan. Different stakeholder groups offering diverse perspectives should be invited to give input on the system in order to best serve all impacted. For example, the CCCCIO has recommended a four-letter abbreviation for subjects to help avoid confusions (such as, does ENG = English or Engineering?)

- If all CCC courses will be housed under the CCN Taxonomy system and, if so, what policies, business processes, approval processes, etc., are necessary to implement one course numbering taxonomy for all courses in the system. All CCC technologies (and technologies at intersegmental institutions) that will house the common course number are able to facilitate the change and/or have resources to adapt the appropriate fields. Examples of systems include local or systemwide curriculum management systems (CMS, COCI), learning management systems (LMS), student information systems (SIS), Schedulers, ASSIST, C-ID, etc.
 - Address the differences in course identification for colleges on the quarter system (three colleges) versus the semester system and develop strategies for these institutions to align with the taxonomy and building of courses.
 - Based on the proposed taxonomy, determine if the lead identifying letter will
 have a system-level directory for identifying courses and trailing letters will have a
 system-level key to be used for all courses.
 - Based on the proposed taxonomy, determine how course repeats, corequisite courses, courses with duplicate credit/non-credit and cross-listing of courses will be managed electronically and will impact policy and/or student transcripts.

1017 F.1.g Implementation Recommendation - Common Course Descriptor Development

CCN Descriptor Development and Implementation Process

The creation, vetting, and implementation of a new system as complex as the proposed CCN system takes the commitment and determination of all stakeholders impacted by such a system. The CCN system impacts many current intersegmental practices around course articulation, advising, course content, technology databases, and communication with students just to name a sample. The CCN system, though impacting the CCC course structure and offerings, directly impacts the daily work of the UC and CSU systems as well as all the individual independent colleges and universities within AICCU and HBCU partners.

While the timeline stresses the early and regular engagement of all intersegmental stakeholders, the success of this work depends specifically on the establishment of intersegmental collaboration that has the authority and representation to change processes and practices impacting the transferability and applicability of transfer courses.

The three major action items for the intersegmental collaboration identified here should be priority action items that are initial first steps of the CCN Council and occur in tandem with the "proof of concept" cohorts recommended above so that all stakeholders can have feedback and evidence about the changes proposed.

Develop agreement around CSU and UC systems and/or individual institutions

- Develop agreement around CSU and UC systems and/or individual institutions and AICCU institutions accepting CCN Descriptors as a basis for determining course-to-course articulations with the CCC system.
- Develop processes and standards for verification that a course meets required CCN elements, as defined by the CCN Descriptor developed through intersegmental collaboration.
- Develop processes for creating and reviewing CCN Descriptors by engaging receiving institution faculty early in the process. Evaluate and adjust processes simultaneously from proof of concept to successful implementation.

The success of intersegmental work in developing and implementing a CCN Descriptor based system includes:

- Intersegmental development A CCN Descriptor is created, vetted, and articulated by faculty from all four segments.
- Intersegmental agreement that the descriptor is commonly numbered and that community colleges can then pull the template for the CCN Descriptor and submit a Course Outline of Record (COR) against the CCN Descriptor for designation of a common course number.
- College applies for a common course numbering designator that results in seamless transferability and portability of the course based on the descriptor articulation.

The major processes included in the CCN Descriptor Development and Implementation Processes are:

- Establishment of Intersegmental Collaboration;
- CCN Descriptor Preparation and Development;
- Descriptor Vetting, Cal-GETC, and Articulation;
- Publishing of CCN Descriptors;
- CCC Local Curriculum Processing and CCCCO Call for Submission;
- Local CCN Course Implementation and Program Alignment;
- Course Articulation Verification and ADT Revision Submission; and
- CCN Course Student-Facing.

Conditions for Success

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The CCN Task Force recognizes the importance of the following for the successful implementation of the CCN system.

1075	•	Intersegmental collaboration and collective decision-making are essential to this
1076		work.
1077	•	Current practices result in a natural clustering of courses based on certain
1078		commonalities:
1079		 Course Identification Numbering System (C-ID): Courses with the same
1080		C-ID identifier have been submitted by individual colleges and approved
1081		as aligned with the C-ID descriptor for a specific course within a discipline;
1082		 Cal-GETC: Courses are designated to satisfy specific areas of general
1083		education;
1084		o ASSIST.org: Courses with similar transferability to university partners can
1085		be identified;
1086		 CSU and UC: CCC courses are identified as meeting the transfer level
1087		general education patterns.
1088		 Associate Degree for Transfer (ADT): Designates a set of courses meeting
1089		major requirements; and
1090		 Sequencing: CCC courses that are in a sequence (example: Calculus I, II,
1091		and III).
1092	•	The ASSIST and C-ID systems contain significant course-level and articulation
1093		information among CCC and 4-year institutions.
1094	•	The convening of faculty (in-person) requires available leadership to facilitate the
1095		development process for each subject area.
1096	•	Resources/funding are available for intersegmental faculty convening and
1097		maintenance of course review, including support for budget requests from
1098		four-year institutions to legislatures.
1099	•	Successful intersegmental collaboration can significantly reduce the volume of
1100		course reviews by faculty from the receiving institutions.
1101	•	When developing CCN Descriptors, the content necessary to meet General
1102		Education requirements and major preparation curriculum requirements may
1103		differ. Both should be reflected in the descriptor if a course based on the CCN
1104		Descriptors is to be approved for both.
1105		
1106	Guidi	ng Principles
1107	•	Revisions to curriculum must be faculty-driven and student-focused across all
1108		segments.
1109	•	Each approving entity works to streamline, batch approve, apply current
1110		approvals, etc.
1111		Fach process works to minimize time to completion.

- Intersegmental collaboration is essential to modify requirements for courses based on CCN descriptors and must respect and support faculty engagement throughout the development process.
- Processes, agreements, and descriptors are developed in consideration of relevant major preparation requirements and general education areas.
- Institutions of higher learning in California honor the legacy articulations as noted in ASSIST to protect students who completed courses prior to the CCN system – especially when prior articulation differs from the CCN system. The CCN implementation is a moving-forward implementation.

Phases of Course Clusters: Developing CCN Descriptors

While one goal of this work is to expedite the courses transitioning to the CCN system, a primary goal is to assure quality of courses developed through high stakeholder engagement. To this end, three progressive phases are defined below - each one informing and improving the outcomes of the next. The first two phases serve as the proof of concept providing opportunities to implement, evaluate, and refine the processes and templates for application to the large scope of courses in Phase III.

Faculty engaged in Phase I and II will work in collaboration with intersegmental leadership teams to inform the creation of a set of collaborative processes that will then be applied to all other transfer courses in Phase III. The ASCCC can also provide feedback related to course selection about courses that have faculty work groups primed and eager to engage in this work.

- Phase I: Phase I should engage with an initial set of high-enrollment courses to develop CCN Descriptors (completed in 2024) leading to an initial set of CCN courses being ready for fall 2025 enrollment. This cohort of courses will inform needed processes, templates, professional development, etc. for Phases II and III. The CCN Task Force recommends the selection of courses based on high-enrollment data and alignment with Cal-GETC (e.g., Composition, Introduction to Psychology, Political Science, Communication Studies, and Statistics).
- Phase II: This cohort of courses will serve the role of evaluating and refining the
 development processes and templates, testing technology-based
 implementation, test-driving convening practices, and validating intersegmental
 collaboration. See below for recommendations for selecting this cohort of
 courses.
- Phase III: Along with the technology solutions, roll out the remaining transfer courses.

The CCN Task Force offers the following set of considerations to guide the creation of the course cohorts for Phase II. Course cohorts should:

- Prioritize addressing high-enrollment courses first, to ensure high-impact for students.
- Continue to represent a minimum of one subject from each of the General Education Areas (Cal-GETC).
- Include at least one course or sequence that directly impacts and engages institutions on the quarter system.
- Satisfy both General Education and Major Preparation, to ensure that the proof of concept contends with implications for both.
- Include Ethnic Studies, as many processes are currently being built for Ethnic Studies and so it provides a useful comparative lens.
- Include Arts & Humanities courses.
- Include courses that naturally sequence together within a subject.
- Be based on impact data (i.e., which courses will impact the greatest number of students).
- Leverage ASSIST to help identify local variations that all articulate the same way.
- Leverage C-ID descriptors to serve as a foundation and help to identify what is missing in the CCN Descriptors based on intersegmental discussions.
- Align with and be informed by the Data Reconciliation and Analysis work.

See Appendix III Transferable GE Course Enrollments for initial course-level data.

1174 F.2 CCN Technology and Processes Work Group

1175 Similar to the complexity mentioned above in the development of CCN content, the 1176 complexities of the technology and processes necessary to support a CCN system is vast and 1177 technical. Technology solutions are needed to support the development work as well as the 1178 actual day-to-day processes of implementation. The Work Group described below will be 1179 instrumental in informing the work at the campus and system levels.

1180 F.2.a Charge and Membership

1181 The recommended charge of the CCN Technology and Processes Work Group is:

The CCN Technology and Processes Work Group guides and supports the design and implementation of the technology and related processes and supports needed for CCN technology implementation. This group advises and monitors vendor work to ensure: quality alignment to the scope of work, delivery of support to all institutions, changes do not impact current student processes, and contracts are supported. Additionally, this group collaborates with campus, district, and regional stakeholders to support efforts in CCN integration.

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1190 Membership in the CCN Technology and Processes Work Group should include stakeholders who 1191 are implicated in the effort to design and implement technology system requirements for 1192 supporting the CCN implementation, such as CCCCO Equitable Student Learning, Experience 1193 and Impact Office (ESLEI), Data and Research, and IT Leads; ASSIST Director and staff; Course 1194 Identification Numbering System (C-ID) Specialist; CCC technical staff (representatives from a 1195 variety of institutional sizes, demographics, etc.); and vendor representatives as appropriate. 1196 Curriculum chairs and curriculum specialists would also provide valuable perspectives and 1197 support of this work.

1198 F.2.b Guiding Principles for the CCN Technology and Processes Work Group

- 1199 The CCN Task Force calls upon those implementing the activities called for in this 1200 implementation plan to embrace the following guiding principles:
- Strive for digital equity in any technology and implementation approach.
 - Digital equity exists when the technology infrastructure, tools, and resources across all campuses provide a high-quality, secure, and seamless online experience for students, faculty, and staff regardless of campus size or location.
- Center the high-level outcomes as articulated by the CCN Task Force.
- When implementing new technology systems, minimize additional costs and streamline
 existing systems.
- When selecting a CMS or any vendor solution to manage CCN or curriculum data
 elements, strive to select a system where college/district/state processes drive the
 software instead of the software driving the processes."

1211 F.2.c Implementation Recommendations - Data Reconciliation

1212 The implementation of technology solutions for a CCN system falls in two different categories:
1213 Data Reconciliation and New Technologies. This section outlines the necessary considerations
1214 for reconciling the current course level data across four systems so that all systems contain the
1215 exact same information for any particular course. By reconciling the course data, the content of
1216 courses can be analyzed to identify current commonalities.

Conditions for Success

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The CCN Task Force recognizes the importance of the following (related to data reconciliation) for the successful implementation of the CCN system:

- The CCN work and data reconciliation work can be completed in parallel. The data
 reconciliation work will not stall or slow the CCN processes and timelines. Work
 may continue, for example, on convening faculty groups for a cluster of courses
 (e.g., courses designated to satisfy specific areas of general education for
 Cal-GETC or courses already aligned with the same C-ID identifier).
- The data reconciliation work will not impact the current articulation of courses prior to CCN being implemented for that course.

 The data reconciliation work will focus on currently active courses and not those 1227 that are expired. 1228 • The end result of data clean-up is the addition of a unique identifier and the 1229 consistency in the four data fields housing Course Title, Course/Subject Number, 1230 Course/Subject Name, and Units. 1231 • There is a shared understanding that any changes to these four fields are 1232 corrections, and changing these values only for the purpose of consistency does 1233 not change the status of any course in any application. 1234 ASSIST commits to processing corrections to the four shared fields as a 1235 batch/migration without further effort required by the colleges. 1236 COCI and C-ID should coordinate with ASSIST to align the timing for processing 1237 the corrections. 1238 Resources and funding are available to support the following implementation 1239 strategies: 1240 • Data vendor for reconciliation and analysis of course content; 1241 • Funding for improving the interface and connecting COCI and C-ID; 1242 • API programmers for system and local work; 1243 Data vendor/programmers to develop system-level repositories; 1244 Funding for adaptations in ASSIST; and 1245 Training support for new repositories and systems. 1246 Data Reconciliation, Clean-up, and Analysis 1247 Securing a data vendor for a one-time, centralized reconciliation effort has both 1248 immediate and long-term benefits for students, faculty, and staff. Data reconciliation 1249 results in the responses for each of the four shared elements (Course Title, 1250 Course/Subject Number, Course/Subject Name and Units) being reported the same in 1251 every "primary source" application and allows the courses to be linked at the database 1252 level. 1253 1254 Impact of Data Reconciliation and Clean-Up 1255 CCN elements live in multiple "primary source" applications. This means 1256 that the data fields in COCI needed for CCN Descriptor work cannot be 1257 collected to pair with the C-ID fields. In order to create a CCN system, a 1258 unique identifier is necessary (like the course control number, which is 1259 used for management information systems (MIS) reporting) across all 3 1260 systems (ASSIST, COCI, C-ID). 1261 Analyzing data at the college level provides institutions with information 1262

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about how course elements align to the CCN norm. This will reduce

workloads when implementation begins.

Data Structure within the Current "Primary Source" Applications

The required common CCN Descriptor elements* indicated below are housed across multiple systems or are locked data in PDF format. In order to complete the development of the CCN Descriptors and create a Common Course Outline of Record (CCOR) template based on the CCN Descriptors, these elements must be consistent across the technological systems and be accessible collectively in structured data format.

Additional data elements currently housed across the three systems may play an important role in implementation work.

Shared Elements	ASSIST	cocı	C-ID
College	Х	Х	Х
*Course Title	Х	Х	Х
*Subject Name (CB01A)	Х	Х	Х
*Subject Number (CB01B)	Х	Х	X
*Min Units (CB07)	Х	Х	Х
Max Units (CB06)	Х	Х	Х

Unique Elements	ASSIST	cocı	C-ID
ETS Code	х		
Unit Type	Х		
Start Term	Х		
End Term	Х		
IGETC Area	Х		
CSU-GE -Code	Х		
TOP Code (CB03)		Х	
Credit Status (CB04)		Х	
Transfer Status (CB05)		Х	
Course General Education Status (CB25)		X	
Control Number (CB00)		X	
*Course Description		X	
C-ID Number			X
C-ID Descriptor			Х
COR Effective Term			Х
*Course Prerequisites			Х

Unique Elements	ASSIST	COCI	C-ID
*Course Content - Topics	Locked Data in C-ID and COCI COR		COCI COR
*Student Learning Objectives/Outcomes Locked Data in C-ID and COCI COR			COCI COR

* Required common CCN Descriptor elements

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Systemic Challenges

The data reconciliation process is challenging in that there are many inconsistent practices across the community colleges and the current data structures do not necessarily provide systemic solutions. These challenges include:

- There was no standardization of College Name between the available reports;
- There was no unique ID for each course to automate matches between the reports;
- Headings were different within the reports for common data elements (e.g., Dept Name, Subject Name, Subject Name - CB01A);
- IGETC and CSU GE mappings are 1 subject area per row;
- SubjectName (CB01A) values varied widely within and between the colleges; and
- SubjectNumber (CB01B) contained the largest variance between the three datasets.

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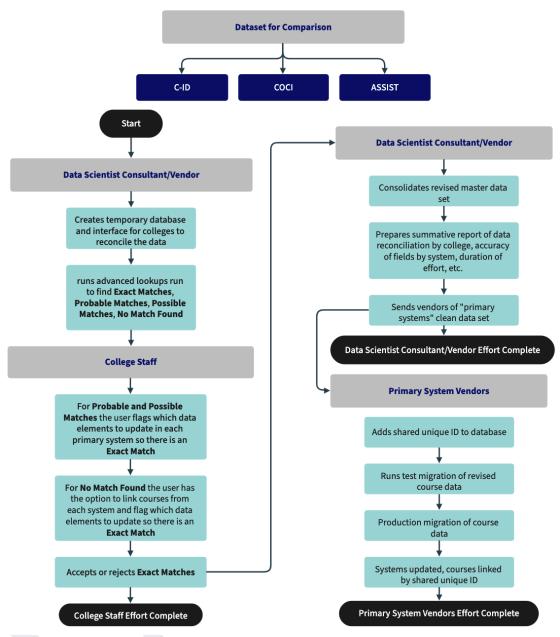
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Data Reconciliation and Analysis: Potential Deliverables

The following chart and information below provide deliverables that will result based on the system and local level efforts to align data across the different technologies (COCI, C-ID, ASSIST, local solutions).



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- **Data Reconciliation**
 - Provide a documented plan that describes the changes identified as they relate to articulation agreements.
 - Create a temporary database (repository) for colleges to reconcile and consolidate the data into a master data set.
 - Run advanced lookups to find Exact Matches, Probable Matches, Possible Matches, and No Matches Found. Document and categorize these for sorting.
 - Provide an organized file to institutions that identify/provide the correct version of information.
 - Prepare a summative report of data reconciliation by college, accuracy of fields by system, duration of effort, etc.

- Sends vendors of "primary systems" clean data sets that include Course Control Number as the shared unique ID; test migration; run migration in production.
 - Result: systems updated; data standardization and courses linked by the Course Control Number.

Analysis

- Document how to access all of the data identified by the CCN Task Force as needed for the minimum set of elements to be included in Course Outlines of Record.
- Provide summative data of commonalities identified in courses, grouped by descriptor elements. This information will be used to help inform the work of the work groups to define standardization of CCN elements and prioritize work.

Starting CCN Descriptor Work Prior to Data Reconciliation and Clean-Up

While the need for data reconciliation was evident, the CCN Task Force stressed the need to begin the work on developing CCN Descriptors without any delay from the reconciliation work. Running the two processes in parallel can result in each process informing and improving the other. A set of courses (Phases I and II) functioning as a proof of concept will allow a space for building the CCN Descriptors, testing templates and data support, and ironing out any needed processes. Some data reconciliation and clean up work can occur in parallel with the proof of concept. As the work group identifies the small subset of courses with more consistent language, they will be able to do so without data reconciliation. Aligning courses without common nomenclature will benefit from a data summary. This will avoid potential biases from the work group, who may not be aware of what nomenclature or CCN elements are already common across the system.

1332 F.2.d Implementation Recommendations - New Technology

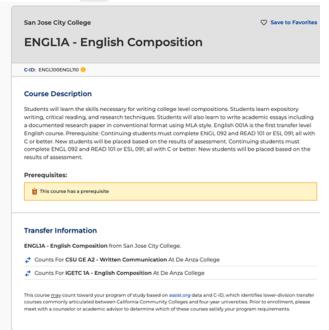
1333 The implementation of technology solutions for a CCN system falls in two different categories: 1334 Data Reconciliation and New Technologies. This section outlines the necessary considerations 1335 for developing new technologies to support managing the CCN courses and supporting the 1336 processes critical to implementing this system in a streamlined and efficient fashion. 1337

Conditions for Success

The CCN Task Force recognizes the importance of the following (related to new technology) for the successful implementation of the CCN system.

- There is desire amongst the segments to apply technology as a solution for streamlining and storing the CCN work.
- Without a repository for which to identify all CCN elements, colleges may not succeed in having all courses matching each other.

- A common repository would help to align the CCN elements, including those requiring identical or equivalent elements, across the system for existing and for newly developed courses.
- It is important to reconcile all technological solutions being used in this work such as AB 928, Cal-GETC, and AB 1111 to assure that changes made for one scope of work still accommodates requirements of other scopes.
- COCI and C-ID have existing system-level repositories for curriculum approvals and articulation.
 - o Combining these into a single, comprehensive repository with modules to support varying workflows not only reduces the data entry burden for colleges but it also would extend easier to add workflows for submission and approvals associated with CCN designation.
 - o COCI is already integrated with MIS.
- CVC-OEI (Online Exchange Interface) needs to be aligned with AB 1111. A
 statement of work should be developed to make this effort inclusive. This will
 require working with stakeholders to ensure both systems function correctly with
 each other.
 - o The CVC is already pulling some data from ASSIST.org. This work should continue with any CCN database.
 - o The ASSIST mapping is displayed to the student when they are reviewing the course details page. (Example provided.)



fragmented. participate.

Streamlining Data Management - CCN Data Warehouse

The efficiency and success of the CCN work depends on the ability to streamline processes and/or technological solutions. Merging of the COCI and C-ID data repositories into a single system-level curriculum and articulation application results in a module-based platform with specialist permissions, access walls, and respect for CCCCO curriculum review, faculty review in C-ID, and local curriculum approval and data processes. This requires working with existing stakeholders to ensure necessary functions are not lost in the merger.

The current system requires triplicate data-entry (COCI, ASSIST and C-ID) resulting in a substantial amount of human and fiscal resources to enter curriculum updates/additions/deletions. In addition, colleges/districts typically will need to enter curriculum information in their Curriculum Management Systems (CMS) in addition to do similar data entry in their SIS.

By creating an interface and/or common statewide system level repository, we can ensure consistent data entry, facilitate the curriculum development process, and ease the transition to a common course numbering system.

A single system-level application results in:

- Single and consistent data-entry for each of the CCN descriptors.
- Established dedicated space for work streams/permissions, which maintain currently accepted processes completed by statewide curriculum and articulation personnel.
- A significant increase in course data available for research that is currently fragmented.
- Development of Application Programming Interface's (API) and support for local systems to resolve databases currently requiring manual entry.

Successful integration of a single system-level data repository requires:

- An agreement with a single software company to develop the repository.
- Systemic influences and sponsorship of local CMS/SIS vendors required work to ensure all colleges have equitable access and opportunity to participate.
- Paying for consultants to develop local APIs from this curriculum software to their SIS and providing training to promote sustainability on each campus.
- An aggressive timeline for application development, testing, and implementation of repository.

1411	 An equally aggressive timeline for implementing an API direct connect at
1412	the local level in all CCCs.
1413	 Learning from prior system-level implementations such as the CCCs
1414	adoption of Canvas as the single Learning Management System.
1415	
1416	Future considerations:
1417	 Colleges/districts opting out of the new system would be required to
1418	manually enter their curriculum using the repository. This creates a need
1419	to develop a way for them to submit their curriculum through the
1420	repository for modifications to existing curriculum or new classes.
1421	 The implementation of the single LMS, Canvas, included financial
1422	incentives for colleges opting into its implementation. A similar
1423	opportunity exists in CCN.
1424	
1425	Streamlining Data Management - Linking Repository to Local
1426	Curriculum Software
1427	Secure programmers to write customized APIs to connect the system repository to local
1428	curriculum software (CMS, SIS) and provide staff support and financial support to
1429	institutional level technology staff to complete the work, respect local processes and
1430	reduce entry.
1431	
1432	Similarly, provide intersegmental solutions through collaboration with ASSIST to develop
1433	an API to solve manual entry by pulling and pushing data from the repository into the
1434	ASSIST system, respecting the UC and CSU perspectives and roles in the ASSIST program.
1435	
1436	Options for automating the repository into local SIS systems. There are multiple
1437	curriculum software programs (e.g., eLumen, CourseLeaf, CourseDog, CurricUNET, etc);
1438	and multiple SIS systems (e.g., Banner, PeopleSoft, Colleague). Each curriculum software
1439	will house local courses, in addition to the courses impacted by AB 1111, which means a
1440	statewide system may encounter issues not identifiable at this time. Once there is
1441	communication between the curriculum software and the SIS, it must also feed into the
1442	CMS. Most colleges are now on Canvas, which will help that process.
1443	
1444	Integrated System-Level Application with API Connections to Local System
1445	College Level Considerations
1446	Manual data entry significantly reduced.
1447	 Complete alignment of data in local applications and system-level repositories.

College staff would continue to control their data in the repository by initiating 1448 data transfer through lookup tools or similar processes. 1449 1450 System-level Considerations 1451 • Leverage CCCCO and ASCCC to work directly with CMS vendors to drive schedule 1452 and scope of API. 1453 • Testing and implementation is coordinated at the vendor level. 1454 Need to determine how much customization exists to local off the shelf systems 1455 and align resources to support college specific APIs. 1456 • Colleges using homegrown systems may need an alternate connection option 1457 and/or additional resources to implement. 1458 1459 Successful integration of APIs requires dedicated resources. 1460 • This is the least expensive and time effective method. 1461 It would likely take an average of 40 IT hours to write an API to an existing 1462 curriculum software. For colleges without an API from their curriculum software 1463 to their SIS, this would also likely be written. 1464 • Timeline: 1 year for colleges with existing Curriculum-to-SIS APIs, and 3 years for 1465 colleges requiring additional technology. 1466 1467 Streamlining Data Management - CCN Descriptors - Verifying Identical vs Equivalent 1468 for Articulation 1469 The CCN Descriptors, having been vetted with intersegmental faculty from CCCs, CSUs, 1470 UCs, and members of AICCU, contain elements that are required to be identical for any 1471 courses based on a particular CCN Descriptor. The implementation of technology 1472 solutions can verify courses that are identical to CCN Descriptors and which courses need 1473 "human" or manual review as part of the approval process at the CCC and 1474 UC/CSU/AICCU-institution levels. 1475 1476 Developing a technology solution for submitting a Common Course Outline of Record 1477 (CCOR) using a template based on structured data will result in: 1478 The accessibility of the course data that is currently locked in PDF/text fields. 1479 • The development of a technology-assisted review process that will create greater 1480 efficiency of process and better use of faculty reviewers' time. 1481 An opportunity to intersegmentally certify courses as identical to the CCN 1482 Descriptors and to flag courses needing manual review. 1483 • An opportunity to streamline processes and provide automated approvals and 1484

notifications.

1486	
1487	Developing a system of electronic adoption
1488	 Building a Common Course Outline of Record (CCOR) through the use of a
1489	structured data CCOR electronic template
1490	 College teams create courses by selecting appropriate descriptors
1491	for CCN courses or building content for local courses.
1492	 Each CCN Descriptor is housed in individual fields and set for
1493	submission against the minimum requirement for that descriptor
1494	(structured data). Additional fields are added for optional or
1495	variable content.
1496	 The CCOR is electronically submitted after appropriate local
1497	approvals to appropriate system sectors for chaptering/accepting
1498	(COCI, C-ID, ASSIST, etc.)
1499	Building an automated certification system
1500	 System checks for level of variance between CCOR and CCN
1501	Descriptors and flags CCOR for manual review if the course exceeds
1502	the established threshold. If the CCOR meets established
1503	parameters, the course is certified and chaptered.
1504	 Data repository would house all the elements in designated fields
1505	providing opportunities for increased integration of data.
1506	 The data repository will provide public-facing access to CCORs.

1507 F.2.d Implementation Recommendations - Structural Considerations for CCN Taxonomy

1508 The change in the parameters and use of any data field requires careful scrutiny related to its 1509 impact on historical data as well as the capabilities for current systems to handle the changes. 1510 From the technical perspective, the development of a taxonomy system should:

- Not exceed the CB01 field parameters of 12 characters maximum for Subject
 Abbreviation and Number including space, dashes, etc.
- Retain CB01 as the field for subject course and number while creating CB2x to flag the course with a CCN designation.
- Locally handle showing of the different course numbers (CCN, C-ID Descriptor, and Old
 Local Number)in catalog, etc.
- Engage early with big SIS vendors and built-in MIS reporting support to update with changes.
- Result in easier access to MIS data from the research perspective.
- Recognize that altering the course numbering structure impacts not only technical systems but also program updates when CCN courses are adopted and COCI program

update processes. The impact on workload will also be a key factor in successful transition.

1524

1525 G. CCN Communication Body of Work

- 1526 The CCN Task Force recognizes the need for significant operational support on communications.
 1527 The Task Force agreed that communications to support CCN implementation will need to
 1528 include:
- A web site that provides timely, consistent, accurate, and accessible information on CCN implementation to a variety of audiences, including students, faculty, legislators, college leaders, etc.
- An effort to ensure that colleges receive clear and consistent information, shared with one voice. This would include guidance for colleges designed to ensure student-facing information (e.g., web sites) is accurate, easily navigable, and consistent.
- Guidance for faculty to ensure they understand the processes for creating CCN
 Descriptors, developing Common Course Outlines of Record, etc.
- Early and regular coordination with ASSIST.
- Regular updates to a variety of constituents (e.g., students, faculty, staff, legislators, trustees and others) about the progress and timelines for CCN implementation.
- Opportunities for public feedback.

1541

1542 Based on the need for consistent, transparent, timely, and clear communication, the CCN Task 1543 Force recommends the communication work fall within the operational structure of the CCCCO 1544 team, with consultation and advisement from appropriate members of the CCN Council, its 1545 Steering Committee, its work groups, and other stakeholders as needed depending on 1546 subject-matter, and consistent with processes outlined in the CCC Board of Governors Standing 1547 Orders.

1548

1549 The members of the CCN Council and its work groups should provide support to the
1550 communications efforts by applying their understanding of the details of CCN implementation
1551 while reviewing systemwide and intersegmental communications with an eye toward clarity and
1552 consistency. Stakeholders should be consulted based on their area of expertise and their ability
1553 to contribute to the identification of need, design, and implementation of strong
1554 communications in support of an effective CCN implementation.

1555

1556 G.1 Guiding Principles for the Communications Work

1557 The CCN Task Force recommends that the activities called for in this recommended 1558 implementation plan are grounded in the following guiding principles:

- Honor the CCN Task Force's intention that the new CCN system will be presented
 consistently by each college as a single, transparent source of course information, and
 will be accessible within the resources students are most likely to use (i.e., in the catalog and schedule of classes).
- Seek to anticipate challenges and alleviate any stress of a new system implementation by communicating clearly and proactively.
- Center the student experience in all student-intended CCN communications, ensuring that the transition to the new CCN system is smooth and students have clarity on how to use the new system.
- Ensure that communications support students who took courses before, during, and after the implementation of the new CCN system.
- Consider the implications of the new CCN system broadly, taking into account the CCN
 Task Force's intention that the CCN system will improve course articulation both within
 the CCCs and across four-year transfer partners.

1574 G.2 Implementation Recommendations - Statewide Communications Work Plan

1573

- 1575 Initial communication work by the CCCCO, in collaboration with the ASCCC, CIOs, and CSSOs, 1576 should aim to outline a statewide communications plan, recognizing it is an iterative plan 1577 aligning with the work of the CCN Council. This communications plan should be phased and 1578 attend to at least the following:
- Provide guidance to colleges about how to prepare for the coming changes, when they will occur, and how stakeholders can collaborate to streamline efforts and maximize a smooth transition for all stakeholders, particularly students.
- Communicate to colleges the expectation that the new CCN system, developed collaboratively, with broad stakeholder input and vetting, will be presented consistently by each college as a single, transparent source of course information, and will be accessible within the resources students are most likely to use (i.e., in the catalog and schedule of classes).
 - Provide guidance to students about the timeline and plan for the coming CCN system;
- Ensure students experience the CCN implementation as a smooth migration that is accurate and supportive of their success.
- Communicate with tech vendors, to include Assist.org, about the changes coming and what they might mean for technology systems in all segments.
- Support the CCN Council and working groups on communication-related activities.;
- Lead purposeful dissemination of information and gathering of feedback.
- Communicate with vendors (PeopleSoft, Ellucian, local CMS vendors (Elumen, Governet, others)) about the work underway and to gather needed information.

- Share the survey results related to the Enterprise Resource Planning (ERP) and CMS solutions to deepen their understanding of systems in place at the CCC institutions.
- Initiate an awareness campaign with Academic Senates and other stakeholders
 - Collaboration on how processes could be approved for one time processes, batches, etc.
 - Collaboration on how technology processes can improve the workflow of course reviews and approval for the long term.

IV. CCN IMPLEMENTATION TIMELINE

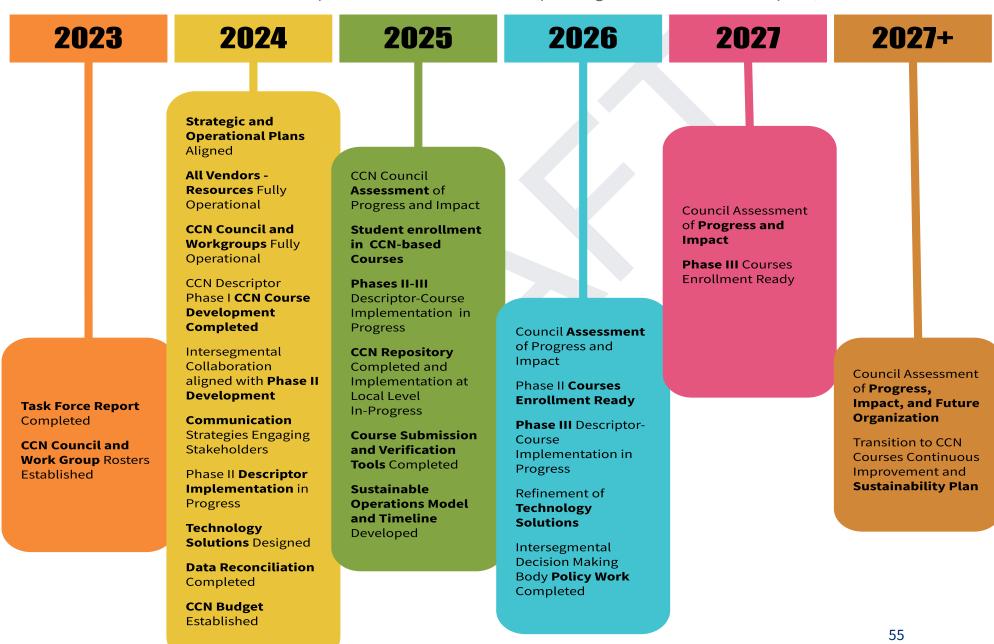
1605 1606 1607 Assembly Bill 1111 was signed into law in October 2021 and established Education Code 1608 66725.5, which requires implementation of a student-facing common course numbering (CCN) 1609 system (including adoption into college course catalogs) for all general education requirement 1610 and transfer pathways courses across CCC, on or before July 1, 2024. The stated intent of the 1611 legislation is to streamline transfer from community colleges to four-year postsecondary 1612 educational institutions and reduce excess unit accumulation. Since the establishment of the 1613 law, the CCCCO has worked with consultants and critical stakeholder groups to identify CCN 1614 promising-practices, assess implementation needs, and develop implementation plans, through 1615 conducting a national and statewide CCN landscape scan and convening a statewide CCN Task 1616 Force. Research and progress of the CCN Task Force revealed that CCN implementation with 1617 integrity requires more than engaging 116 CCCs in renumbering over 40,000 courses, but also 1618 demands a student-centered approach that eliminates confusion and outcome variations 1619 regarding how renumbered courses will count within CCCs and across California State University 1620 (CSU), University of California (UC), and Association of Independent California Colleges and 1621 Universities (AICCU) segments. Thus, the CCN Task Force engaged in finalizing recommendations 1622 for a comprehensive CCN system implementation plan inclusive of: establishing what course 1623 elements must be identical and/or equivalent for a course to be numbered the same; developing 1624 a statewide intersegmental CCN steering and operational structure for ongoing CCN course 1625 development, assessment, and alignment processes (considerate of local curriculum and 1626 catalog processes); determining technology solutions that will increase data-informed decisions 1627 and expedite operational processes; and identifying and addressing where CCN changes to CCC 1628 courses will potentially disrupt existing course articulation/transferability with the CSU and UC 1629 systems and AICCU institutions. 1630 1631 Recognizing the need to demonstrate the commitment to this work, the CCN Council should 1632 strive to have Phase I courses utilizing common course numbering completed for fall 2025 1633 enrollment. This cohort will inform the necessary processes that need to be developed. 1634 1635 The CCN Task Force design of the CCN system recommended implementation plan illustrates the 1636 complexity and scale of this endeavor that necessitates additional time beyond July2024 to 1637 complete the work intended by the legislation. It was therefore proposed that the CCN system 1638 implementation deadline be extended to fall 2027, with a comprehensive rolling 1639 implementation towards full scale beginning in January 2024. 1640

1641 The detailed and aggressive timeline outlined in Appendix I establishes milestones that indicate 1642 how the extension would allow for continuous progress to be achieved through applying the

1643 new CCN system to groups of courses in a scheduled cycle (commencing 2024), while continuing 1644 to build toward a sustainable CCN infrastructure with CSU, UC, and AICCU (all three currently not 1645 mandated to participate), which is necessary to ensure that all existing and future courses going 1646 through the CCN process are accepted and approved for transfer across segments.

1647

1648 The timeline overview below outlines immediate implementation outcomes including the set of 1649 initial courses as well as long-term work to create a strong and sustainable system (see Appendix 1650 I for additional details).



V. CONCLUSION

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1654 The CCN Task Force is pleased to present this Summary Report, inclusive of a Recommended 1655 Implementation Plan. The CCN Task Force represents a highly collaborative group that worked 1656 diligently over approximately 16 months and engaged and honored the expertise of faculty, 1657 staff, students, administrators, trustees, and representatives of the CCC's four-year transfer 1658 partners from AICCU, UC and CSU. The CCN Task Force is confident that the implementation 1659 plan described in this Summary Report can and will result in a CCN system that has the potential 1660 to greatly benefit students and meet the stated intent of the AB 1111 legislation, which is to 1661 streamline transfer from two- to four-year postsecondary educational institutions and reduce 1662 excess unit accumulation.

1663

1664 Time is of the essence. CCC students need the clarity CCN will provide, and the work ahead will 1665 be challenging, but rewarding. The CCN Task Force looks forward to the implementation effort 1666 and encourages all necessary stakeholders to move forward quickly, ensure the funding and 1667 resources are available for an implementation of this magnitude, and center the equitable 1668 success of our students.

1670 Appendix I: Detailed Proposed Timeline 2023-2027+ (pending timeline extension request)

1671

1672 The CCN Task Force supports the goal of this work moving forward quickly to meet these timelines. This timeline represents the Task

1673 Force's best estimates of how this work will proceed; as the work proceeds, some of these details may change.

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
Fall 2023 (October to December) Action plan and timeline may need adjustments as details are further developed.	 Recommend operations role within governance structure Establish meeting cadence Engage senior leadership (to be determined) from all four segments of higher education to support new intersegmental processes and engagement, elevate the work, and secure necessary funding for the work 	Confirm appointments for Communication Advisory Group and engage participants	Confirm appointments and engage participants	Confirm appointments and engage participants	 Complete vendor processes and agreement for operations, development, and technology Publish Task Force report Establish budget draft for implementation
Spring 2024 (January to March) Action plan and timeline may need adjustments as details are further developed.	 Convene first meeting in January Inform Data Collection and Analysis (initial and on-going) Develop draft of an implementation 	 Convene first meeting Inform CCCCO operational plan Communicate progress and details about the creation of templates and processes 	 Convene first meeting (goal: February) Inform CCCCO operational plan and develop work group plan including expectations and norms. 	 Convene first meeting Inform CCCCO operational plan and develop work group plan including expectations and norms Identify 	 Develop tentative operational plan, aligning with implementation plan Onboard and norm vendors Convene and facilitate Council Steering

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
	plan and inform development of CCCCO operational plan Ingage intersegmental senior leadership in the development of practice and policy as descriptor development phase 1 (proof of concept) informs.	 Transition and update CCN Task Force slides to CCN Council slides Create robust communication plan that solicits stakeholder groups' feedback and engages 2-year and 4-year partners Create a robust process for submitting feedback to the CCN work Inform colleges about funding for CCN work (See Appendix II) 	 Inform creation of templates and processes Initiate CCN Descriptor Phase I development which informs needed processes, professional development, etc. Create development plan (phases, timeline, processes, resources, work structure) Identify CCN Phase I courses Recruit and appoint Phase I intersegmental faculty and AO representatives Design training and run through the submission process to inform future work 	milestones for technology solutions and target points for evaluation-adoption-abandoned decisions Inform creation of templates and processes for technology solutions based on emerging descriptor/course development Develop plan for technology solutions (reconciliation, repository, institutional support, submissions) Initiate data reconciliation Share the survey results related to the Enterprise Resource Planning (ERP) and CMS solutions with the CCN Council and	 Convene and facilitate CCN Council Track, convene and/or facilitate work groups Inform decisions and assess progress through data collection and analysis Support templates and processes creation Facilitate creation of a plan for technology solutions (repository, institutional support, submissions) Work with stakeholder representatives for an equitable process for providing funding to colleges to do this work.

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
				other identified stakeholders to deepen their understanding of systems in place at the CCC institutions	
Spring 2024 (April to June) Action plan and timeline may need adjustments as details are further developed.	 Develop and publish 3-year implementation plan Engage intersegmental senior leadership to develop practice and policy and practice informed by the development of the CCN Descriptor 	 Create a checklist that clearly defines student facing implementation communication Update stakeholder groups on CCN processes and progress Initiate an awareness campaign with Academic Senates and other stakeholders Include collaboration on how processes could be approved for one time processes, 	 Develop and incorporate group training and norming on descriptor development Address inclusion of Cal-GETC (and other changes if/as appropriate) Develop CCN Descriptors for Phase I Courses Modify plan as determined by Phase I and intersegmental decision body 	 Continue data reconciliation and clean-up Complete data repository design Complete plan for institutional on-site support for linking data repository to local curriculum software Complete technology-based course submission and verification design Complete implementation plan for CCN Taxonomy Build timeline for technology solutions and processes Communicate 	 Complete operational plan Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
		batches, etc. Include collaboration on how technology processes can improve the workflow of course reviews and approval for the long term		with technology vendors, especially Assist.org, about the changes coming and, how it might impact their technology systems and institutions Communicate with vendors (PeopleSoft, Ellucian, local CMS vendors (Elumen, CurriQunet, others)) about the work underway and to gather needed information	
Fall 2024 (July to December) Action plan and timeline may need adjustments as details are further developed.	 Engage intersegmental senior leadership in the development of practice and policy informed by descriptor development. Complete annual update and 	 Update stakeholder groups on CCN processes and progress Provide guidance to colleges about how to prepare for the coming changes, when they will occur, 	 Continue implementation on Phase I: Descriptor vetting and institutional integration Identify needed processes as determined by Phase 1 and intersegmental 	 Complete data reconciliation and clean-up Initiate implementation of established timeline 	 Continue data collection and analysis to inform decisions and assess progress Develop assessment plan in coordination with CCN Steering Continue vendor

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
	progress report	and how stakeholders can collaborate to streamline efforts and maximize a smooth transition for all stakeholders, particularly students	decision body Begin Phase 2 processes parallel to processes and template vetting.		oversight and progress mapping
Spring 2025 (January to June) Action plan and timeline may need adjustments as details are further developed.	 Engage intersegmental senior leadership in the development of practice and policy as descriptor development informs. Assess progress and impact 	 Update stakeholder groups on CCN processes and progress Assess the capacity of local communication systems to handle the scope of changes 	 Continue implementation of Phase I CCN Descriptors published and courses prepared for fall enrollment Modify processes as determined by Phase I-II and intersegmental decision body 	Implement technology solutions according to established timeline	 Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping
Fall 2025 (July to December) Action plan and timeline may need adjustments as details are further developed.	 Continue collaborative work with CCC, UC, CSU, and AICCU systems to enhance current practice to best support students. Develop annual 	Update stakeholder groups on CCN processes and progress	 Phase I Student Enrollment Modify processes as determined by Phases I-II and intersegmental decision body Continue implementation of 	 Implement technology solutions based on established timeline Complete the development of the CCN repository and implement at local level 	 Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping Create

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
	update and progress report		Phases II-III in Process	Complete course submission and verification tools	sustainable operations model and timeline in collaboration with CCN
Spring 2026 (January to June) Action plan and timeline may need adjustments as details are further developed.	Assess progress and impact	 Update stakeholder groups on CCN processes and progress Provide guidance to students about the timeline and plan for the coming CCN system 	 Modify processes as determined by Phases I-II and intersegmental decision body Continue implementation of Phases II-III 	Refine technology solutions	 Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping
Fall 2026 (July to December) Action plan and timeline may need adjustments as details are further developed.	 Continue collaborative work with CCC, UC, CSU, and AICCU systems to enhance current practice to best support students. Develop annual update and progress report 	Update stakeholder groups on CCN processes and progress	 Complete Phase II: CCN Courses are enrollment ready Continue implementation of Phase III 	Refine technology solutions	 Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping
Spring 2027 (January to June)	Assess progress and impact	Update stakeholder groups on CCN processes and	Continue implementation of Phase III		Continue data collection and analysis to inform decisions and

Time Frame (Proposed)	CCN Steering and CCN Council	Communication	Descriptor/Course Development	Technology and Processing	CCCCO and Operations Team
Action plan and timeline may need adjustments as details are further developed.		progress			 assess progress Continue vendor oversight and progress mapping Transition to sustainable model
Fall 2027 (July to December) Action plan and timeline may need adjustments as details are further developed.	 Continue collaborative work with CCC, UC, CSU, and AICCU systems to enhance current practice to best support students. Develop annual update and progress report 		 Complete Phase III: enrollment ready Develop process for sustainability of descriptors (review process, cycles, etc.) 		 Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping
Post-Cohort 1 Cycle 2027+ Action plan and timeline may need adjustments as details are further developed.	 Assess progress and impact Continue collaborative work with CCC, UC, CSU, and AICCU systems to enhance current practice to best support students. Develop annual update and progress report 		Transition to sustainability plan and begin discipline review cycles		 Continue data collection and analysis to inform decisions and assess progress Continue vendor oversight and progress mapping



1676 Appendix II: Allocation of CCN Funding 1677 1678 As a result of the Budget Act of 2021, a \$10 million one-time budget was designated for CCCCO to 1679 establish a work group, known as the CCN Task Force. 1680 1681 In January 2022, \$105 million one-time funds were designated for the CCN implementation in 1682 the 2022-2023 budget year in AB 183 (2022): Higher Education Trailer Bill 1683 1684 From AB 183 (2022): 1685 SEC. 56. 1686 (a) For the 2022–23 fiscal year, the sum of one hundred five million dollars (\$105,000,000) is 1687 hereby appropriated from the General Fund to the Board of Governors of the California 1688 Community Colleges for allocation to community college districts to assist with the adoption of, 1689 and transition to, a common course numbering system pursuant to Section 66725.5 of the 1690 Education Code. 1691 1692 (b) Funds allocated pursuant to subdivision (a) may be used for, but are not limited to, all of the

- 1693 following purposes:
- (1) Aligning existing course curricula to a common course numbering system. 1694
- (2) Updating course catalogs and other digital course registries. 1695
- (3) Supporting faculty costs associated with course differentiation and curriculum 1696
- approval. 1697
- (4) Campus communication efforts to inform students of revised course numbers and 1698
- curricula. 1699

1700 Appendix III: Transferable GE Course Enrollments for initial course-level data.

1702 Research Question

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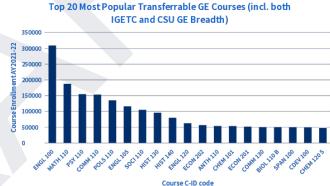
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1731

- What are the most popular CSU/UC transferable General Education (GE) courses based on enrollment?
 - · Goal: Use the info to focus initial common course numbering (CCN) efforts.
- The research team analyzed course enrollments for Intersegmental General Education Transfer Curriculum (IGETC) and CSU GE Breadth courses over the past 3 years (AY 2020-2021, 2021-2022, 2022-2023).
 - We used the Course Identification Numbering System (C-ID) codes to identify similar courses at different colleges.
 - Preliminary considerations for merging data sources for CCN

1713 Results Overview

- Top 20 most popular transferrable
 GE courses (incl. both IGETC and
 CSU GE Breadth courses) based on
 enrollment in AY2021-2022 are
 shown in the figure.
- Results are similar for AY2020-2021 and AY2022- 2023.



1722 Data Sources

- Articulation System Stimulating Interinstitutional Student Transfer (ASSIST): Identify transferrable GE courses (IGETC, CSU GE Breadth)
 - Area codes for IGETC and/or CSU-GE/Breadth Certification applicability
- Chancellor's Office Management Information System (COMIS): Count course enrollments
- Taxonomy of Programs (TOP) codes
- Chancellor's Office Curriculum Inventory System (COCI): Join the ASSIST and the COMIS data
 - ASSIST College, Dept Name, Dept Number, Min Units, Max Units
- COMIS Control Number
- C-ID: Identify similar courses at different colleges
- College, Dept Name, Dept Number, C-ID #, Descriptor

1735 Analysis Methodology

- Created a course identifier for the analysis:
 - For courses matched with C-ID, we used *C-ID number* as the identifier:
 - For courses unmatched with C-ID, we treated the course as distinct in the system and used *college code* + *course control number* as the identifier.
- Counted course enrollments by college and term, and then added up the counts across terms for an academic year and across colleges for a same course identifier.
- Results also include TOP codes, GE area codes (IGETC codes & CSU-GE-Certification codes), ASSIST data sources (IGETC and/or CSU GE Breadth) for each course identifier.
 - A course identifier can be associated with multiple TOP codes, GE area codes, and ASSIST data sources.

1749 Results

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1750 Top 20 most popular transferable GE courses by enrollment over the past 3 years 1751

Identifier Descriptor AY2020-21 AY2021-22 AY2022-23 ENGL 100 College Composition 327902 308795 325876 MATH 110 Introduction to Statistics 220804 187530 186512 COMM 110 Public Speaking 173258 153494 156334 PSY 110 Introductory Psychology 171800 154559 150857 Introduction to American 159632 135381 129994 Argumentative Writing and 137205 116000 115322 SOCI 110 Introduction to Sociology 126618 105059 105929 HIST 130 United States History to 1877 117051 95903 89098 HIST 140 United States History from 1865 95983 79853 77377 ENGL 120 Introduction to Literature 70943 62543 62607 Introduction to Biological ANTH 110 Anthropology 66187 53737 56417 ECON 202 Principles of Macroeconomics 62183 56567 57935					
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HIST 140 United States History from 1865 95983 79853 77377 ENGL 120 Introduction to Literature 70943 62543 62607 Introduction to Biological 66187 53737 56417 ECON 202 Principles of Macroeconomics 62183 56567 57935	SOCI 110	Introduction to Sociology	126618	105059	105929
ENGL 120 Introduction to Literature 70943 62543 62607 Introduction to Biological ANTH 110 Anthropology 66187 53737 56417 ECON 202 Principles of Macroeconomics 62183 56567 57935	HIST 130	United States History to 1877	117051	95903	89098
Introduction to Biological ANTH 110 Anthropology 66187 53737 56417 ECON 202 Principles of Macroeconomics 62183 56567 57935	HIST 140	United States History from 1865	95983	79853	77377
ANTH 110 Anthropology 66187 53737 56417 ECON 202 Principles of Macroeconomics 62183 56567 57935	ENGL 120	Introduction to Literature	70943	62543	62607
ECON 202 Principles of Macroeconomics 62183 56567 57935		Introduction to Biological			
	ANTH 110	Anthropology	66187	53737	56417
CDAN 100 Flore enters Chanish I F0770 40024 F0710	ECON 202	Principles of Macroeconomics	62183	56567	57935
59578 49824 50710	SPAN 100	Elementary Spanish I	59578	49824	50710
ECON 201 Principles of Microeconomics 58324 51554 55439	ECON 201	Principles of Microeconomics	58324	51554	55439
CHEM 101 Introduction to Chemistry 57950 53544 48740	CHEM 101	Introduction to Chemistry	57950	53544	48740
CDEV 100 Child Growth and Development 56451 49375 50370	CDEV 100	Child Growth and Development	56451	49375	50370
BIOL 110 B Human Anatomy with Lab 55568 50040 45941	BIOL 110 B	Human Anatomy with Lab	55568	50040	45941
COMM 130 Interpersonal Communication 54985 50102 52644	COMM 130	Interpersonal Communication	54985	50102	52644

Course Identifier	Descriptor	Enrollment, AY2020-21	Enrollment, AY2021-22	Enrollment, AY2022-23	
	General Chemistry for Science				
CHEM 120 S	Majors Sequence A	54917	47340	44474	

1753 Results

1754 TOP codes & GE area codes for the most popular transferable GE courses

Course Identifier	Descriptor	TOP Code	GE Area - IGETC Code	GE Area - CSU GE Code
ENGL 100	College Composition	150100, 493084, 493087	1A	A2, A3
		010300, 050100, 050500, 050600, 170100, 179900, 200100, 200300, 209900, 220100,		
MATH 110	Introduction to Statistics	220200, 220400, 220800	2A, 4	B4, D
COMM 110	Public Speaking	060100, 150600	1C	A1, A3
PSY 110	Introductory Psychology	200100, 220100	4, 41	D, D1, D4, D7, D9, E
POLS 110	Introduction to American Government and Politics	220100, 220700	4, 4H, 7	D, D1, D2, D3, D8, F
ENGL 105	Argumentative Writing and Critical Thinking	150100, 150900, 152000, 200100, 220800	1B, 3B	A2, A3, C2, E
SOCI 110	Introduction to Sociology	220100, 220800	4, 4C, 4G, 4J, 7	D, D0, D1, D3, D6, D7, E, F
HIST 130	United States History to 1877	220300, 220500	3B, 4, 4C, 4F	C2, D, D3, D4, D6, D8
HIST 140	United States History from 1865	220180, 220300, 220500	3B, 4, 4C, 4F, 7	C2, D, D3, D4, D6, D8, F
ENGL 120	Introduction to Literature	150100, 150200, 150300, 493087	1A, 1B, 3B	A2, A3, C2
ANTH 110	Introduction to Biological Anthropology	220200	4, 4A, 5A, 5B, 5C	B2, B3, D, D1, D5, E
ECON 202	Principles of Macroeconomics	050100, 050500, 220400	4, 4B, 4G	D, D2, D3
SPAN 100	Elementary Spanish I	110100, 110500	6A	C2
ECON 201	Principles of Microeconomics	050100, 050400, 050500, 220400	4, 4B, 4G	D, D2, D3
CHEM 101	Introduction to Chemistry	190500	5A, 5C	B1, B3
CDEV 100	Child Growth and Development	130100, 130500, 130580, 130800, 200100	4, 4G, 4I, 4J	D, D0, D1, D7, D9, E
BIOL 110 B	Human Anatomy with Lab	040100, 041000, 126000	5B, 5C	B2, B3
COMM 130	Interpersonal Communication	060100, 150600	1C, 4, 4G	A1, A3, D, D7, E
CHEM 120 S	General Chemistry for Science Majors Sequence A	190500	5A, 5C	B1, B3

1758 Results

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- Most popular areas by frequency in 100 transferable GE courses with the highest enrollment over the past 3 years are -
 - By TOP codes: 22 Social Sciences, 15 Humanities, 20 Psychology, 04 Biological Sciences, 19 – Physical Sciences.
 - By IGETC codes: 4 Social Sciences, 5C Science Laboratory, 3B Humanities, 4G - Interdisciplinary, Social & Behavioral Sciences, 4J – Sociology & Criminology
 - By CSU-GE-Certification codes: D Social Sciences, D7– Interdisciplinary Social or Behavioral Science, E– Lifelong Understanding and Self-Development, C2– Humanities {Literature, Philosophy, Languages Other than English}, B3– Laboratory Activity

1771 Match Rates

Data	Unique by	Number of Records	% of Above
ASSIST (CSUGE+IGETC, 2020-now)	College, Dept Name, Dept Number, Min & Max credits	38,445	-
Not matched with COCI	College, Dept Name, Dept Number, Min & Max credits	1,845	5%
Matched with COCI	College, Course Control Number	39,954	-
Not matched with C-ID	College, Course Control Number	25,416	64%
Matched with C-ID	C-ID Number	262	-

1773 Data Challenges

- Challenge 1: No consistent college identifier and course identifier between the ASSIST and the COMIS data
- 1776 Solution:
 - Built a crosswalk for college codes between ASSIST and COMIS
 - Joined ASSIST with COCI by College, Dept Name, Dept Number, Min Units, Max Units to obtain Control Number (course identifier in COMIS) for transferrable GE courses
 - Cleaned up space, dash, and zeros between letters and numbers in Dept Name & Dept Number to improve match rate – e.g. We could join courses as "MATH 01" in one source and "MATH-1" in another source with this clean-up.

- Challenge 2: Without joining similar courses at different colleges, system-wide results will be biased by college size.
- Solution: Joined ASSIST with C-ID by College, Dept Name, Dept Number to identify similar courses across colleges
 - Similarly, we built a college crosswalk between the two sources and applied clean-ups to Dept Name & Dept Number for the match.

1792 Caveats

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- Caveat 1: The match key (*College, Dept Name, Dept Number, Min Units, Max Units*) is not an exact and unique course identifier.
 - Inconsistent Dept Name & Dept Number across sources:
 - Examples:
 - (1) Physical Geology at Sacramento City College is GEOL 302 in ASSIST but GEOL302-3061 in COCI. Our methodology does not match the two records.
 - (2) Principles of Healthful Living at Feather River College (HES 100) in ASSIST is not found in COCI.
 - Unable to examine enrollment for unmatched courses.
 - Courses share the same match key:
 - Example: Programming and Problem-Solving in MATLAB at Butte College is ENGR 2 in ASSIST. While we match it with its COCI record, it is also matched with a non-transferrable GE course, Engineering Graphics, as it is ENGR-2 in COCI.
 - Results may be matched in enrollments for non-transferrable GE courses.
 - Caveat 2: Not all the courses are in C-ID.
 - Examples:
 - (1) Magic, Witchcraft, and Religion (ANTH 13) at Butte College is not found in the C-ID data.
 - (2) Elementary Spanish (SPAN 1) at Mt. San Antonio College is not found in the C-ID data. Instead, Spanish for the Spanish Speaking (SPAN 1S) is in the C-ID data as the articulated course for Elementary Spanish at the college.
 - Unable to identify similar courses at different colleges that are not in the C-ID program/data.

1822 Match Rates

Data	Unique by	Number of Records	% of Above
ASSIST (CSUGE+IGETC, 2020-now)	College, Dept Name, Dept Number, Min & Max credits	38,445	-
Not matched with COCI	College, Dept Name, Dept Number, Min & Max credits	1,845	5%
Matched with COCI	College, Course Control Number	39,954	-
Not matched with C-ID	College, Course Control Number	25,416	64%
Matched with C-ID	C-ID Number	262	-

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1824 Key Takeaways

- Transferrable GE courses over the past 3 years are sorted by enrollment 1825 with TOP codes and GE area codes attached for the CCN task force. 1826
 - Courses with the highest enrollment over the past 3 years are: College Composition (ENGL 100), Introduction to Statistics (MATH 110), Public Speaking (COMM 110).
- Results are noisy/incomplete due to challenges to join courses across 1830 databases and across colleges. 1831
 - To join courses across databases, we currently rely on an approximate string matching based on college, dept name and dept number. The match key cannot uniquely and exactly identify courses, causing course records unmatched / noisily matched and information loss as a result.
 - To join similar courses across colleges to examine system-wide course-taking patterns, we currently rely on matching with the C-ID data based on college, dept name and dept number. We have the same fuzzy matching issue as above, and cannot join courses if not in the C-ID program/data.

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1841 Appendix - TOP codes

- 01 Agriculture and Natural Resources 1842 0
- 1843 02 - Architecture and Environmental Design 0
- 03 Environmental Sciences and Technologies 04 - Biological Sciences 1845

- 05 Business and Management 1846
- 1847 06 - Media and Communications
- 1848 07 - Information Technology

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08 - Education
1849
                   09 - Engineering and Industrial Technologies
1850
              0
1851
                   10 - Fine and Applied Arts
              0
1852
                   11 - Foreign Language
              0
                   12 - Health
1853
              0
                   13 - Family and Consumer Sciences
1854
              0
1855
                   15 – Humanities
1856
1857
                   16 - Library Science
              0
                   17 - Mathematics
1858
              0
                   18 - Military Studies
1859
              0
1860
                   19 - Physical Sciences
              0
                   20 - Psychology
1861
                   21 - Public and Protective Services
1862
                   22 - Social Sciences
1863
1864
                   30 - Commercial Services
              0
1865
                   49 - Interdisciplinary Studies
1866
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1867 Appendix – GE area codes

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1868 -
           IGETC-Code:
1869
                   1A - English Composition
             0
1870
                   1B - Critical Thinking - English Composition
             0
                   1C - Oral Communication (CSU requirement only)
1871
              0
                   2A - Math
1872
              0
1873
                   3A - Arts
1874
                   3B - Humanities
              0
                   4 - Social Sciences
1875
              0
                   4A - Anthropology and Archaeology
1876
              0
                   4B - Economics
1877
              0
                   4C - Ethnic Studies
1878
                   4D - Gender Studies
1879
                   4E - Geography
1880
              0
1881
                   4F - History
             0
                   4G - Interdisciplinary, Social & Behavioral Sciences
1882
              0
1883
                   4H - Political Science, Government & Legal Institutions
              0
                   4I - Psychology
1884
              0
                   4J - Sociology & Criminology
1885
                   5A - Physical Science
1886
              0
1887
              0
                   5B - Biological Science
1888
              0
                   5C - Science Laboratory
1889
                   6A - Language Other Than English
              0
1890
                   7 - Ethnic Studies
              0
                   8A - Critical Thinking
1891
              0
1892
                   8B - English Composition
                   8C - English Composition - 2nd Quarter
1893
1894
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CSU-GE-Certification-Code:
1895 -
                   A1 - Oral Communication
1896
1897
                   A2 – Written Communication
1898
                   A3 - Critical Thinking
             0
                   B1 - Physical Science
1899
             0
1900
                   B2 – Life Science
                   B3 – Laboratory Activity
1901
                   B4 - Mathematics/Quantitative Reasoning
1902
             0
1903
                   C1 - Arts {Art, Dance, Music, Theater}
             0
                   C2 – Humanities {Literature, Philosophy, Languages Other than English}
1904
             0
1905
                   D - Social Sciences
             0
                   D0 - Sociology and Criminology
1906
                   D1 - Anthropology and Archeology
1907
                   D2 - Economics
1908
1909
                   D3 - Ethnic Studies
             0
                   D4 - Gender Studies
1910
             0
1911
                   D5 – Geography
1912
                   D6 - History
                   D7 - Interdisciplinary Social or Behavioral Science
1913
                   D8 – Political Science, Government and Legal Institutions
1914
                   D9 - Psychology
1915
1916
             0
                   E - Lifelong Understanding and Self-Development
1917
                   F - Ethnic Studies
1918
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1919 Appendix – ENGL 100 Course Examples

College	Dept Name	Dept Number	Course Title	TOP Code	GE Area - IGETC Code	GE Area - CSU GE Code
Butte College	ENGL	2	Reading-Composition	150100	1A	A2
Butte College	ENGL	3	Reading-Composition Intensive	150100	1A	A2
Grossmont College	ESL	122	College Rhetoric	493087	1A	A2
Grossmont College	ENGL	120	College Composition & Reading	150100	1A	A2
American River College	ESLW	340	Advanced Composition	493084	1A	A2
American River College	ENGWR	300	College Composition	150100	1A	A2
College of San Mateo	ENGL	100	Composition	150100	1A	A2

College	Dept Name	Dept Number	Course Title	TOP Code	GE Area - IGETC Code	GE Area - CSU GE Code
College of San Mateo	ENGL	100	Composition	150100	1A	A3

¹⁹²¹ Appendix – MATH 110 Course Examples

College	Dept Name	Dept Number	Course Title	TOP Code	GE Area - IGETC Code	GE Area - CSU GE Code
Grossmont College	MATH	160	Elementary Statistics	170100	2A	B4
Grossmont College	PSY	215	Statistics for the Behavioral Sciences	200100	2A	B4
Grossmont College	SOC	215	Statistics for the Behavioral Sciences	220800	2A	B4
Grossmont College	ANTH	215	Statistics for the Behavioral Sciences	220200	2A	B4
Cosumnes River College	ECON	310	Statistics for Bus and Econ	220400	2A	B4
Cosumnes River College	STAT	300	Intro to Probability and Stat	170100	2A	B4
Napa Valley College	MATH	232	Statistics	170100	2A	B4
Sierra College	PSYC	142	Intro Psychological Statistics	209900	2A	B4
Diablo Valley College	BUS	240	Business Statistics	050500	2A	B4
City College of San Francisco	LALS	5	Intro Statistic Latin America	179900	2A	B4
Skyline College	BUS	123	Statistics	050600	2A	B4
Yuba College	PSYCH	6	Intro to Statistics in Soc/Behv Science	200100	4	B4
Yuba College	PSYCH	6	Intro to Statistics in Soc/Behv Science	200100	4	D