



**TO:** Chief Instructional Officers

**FROM:** Rowena Tomaneng, Deputy Chancellor

**RE:** Survey completion to inform response to Recommendation 13 of the California State Auditor's report [2023-123](#) California's Systems of Public Higher Education

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The Chancellor's Office is requesting all Chief Instructional Officers to complete the linked survey no later than April 30, 2025, in order to respond to recommendations from the California State Auditor regarding transfer in California public higher education systems. A link to the [survey questions](#) is provided, so your team may formulate your responses before completing and submitting the [survey](#). The survey will close April 30, 2025. A report summarizing the results will be published in fall 2025.

Although this communication is directed to chief instructional officers, please coordinate your responses with faculty and staff that have expertise in these curricular matters, including your college academic senate president, curriculum committee chair, articulation officer, admissions and records personnel, and transfer center director.

Please direct your questions regarding the survey to Hawk McFadzen at [HMcfadzen@CCCO.edu](mailto:HMcfadzen@CCCO.edu).

## Background

In June 2023, the Joint Legislative Audit Committee directed the California State Auditor to review the California higher education systems' efforts to improve the percentage of California community college students who transfer to a California State University or University of California campus. The California State Auditor completed the review and on September 24, 2024 published their findings in the report [2023-123](#) California's Systems of Public Higher Education – Streamlining the Community College Transfer Process Could Increase Access to Bachelor's Degrees. The report includes 22 recommendations for the three California public systems of higher education, nine of which are specific to the California Community Colleges Chancellor's Office.

The Chancellor's Office Educational Services and Support and Research divisions are working together to respond to the nine recommendations. A survey has been created to gather information to response to Recommendations 13.

**Recommendation 13:** To help close existing gaps in the [associate degree for transfer] ADT's availability and impact within its system, the CCC Chancellor's Office should document a process by September 2025 for requesting and analyzing specific rationales from community colleges that have decided not to offer the ADT for a particular transfer model curriculum. This process should also include taking the following actions:

- Review a selection of the rationales for not offering the ADT, with a focus on the areas in which it would most benefit students to have an available ADT pathway.
- Using criteria such as whether other community colleges are able to offer the ADT, and consulting with the systemwide academic senate or other faculty as necessary, determine whether the selected rationales are reasonable and make recommendations to the colleges as appropriate.
- To the extent its reviews identify specific challenges in offering the ADT in certain subject areas, notify the appropriate committee or group so that it may consider those challenges when revising transfer model curricula.

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